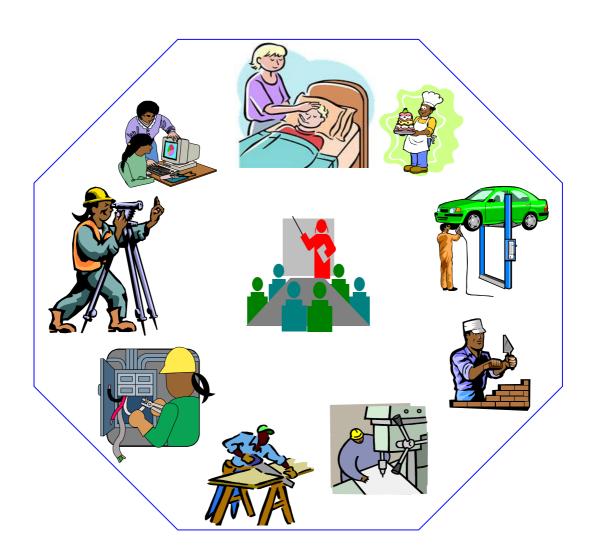
Federal Democratic Republic of Ethiopia OCCUPATIONAL STANDARD



OPERATING ROOM NURSING <a>@



NTQF Level V



Ministry of Education June 2011

Introduction

Ethiopia has embarked on a process of reforming its TVET-System. Within the policies and strategies of the Ethiopian Government, technology transformation – by using international standards and international best practices as the basis, and, adopting, adapting and verifying them in the Ethiopian context – is a pivotal element. TVET is given an important role with regard to technology transfer. The new paradigm in the outcome-based TVET system is the orientation at the current and anticipated future demand of the economy and the labor market.

The Ethiopia Occupational Standards (EOS) is the core element of the Ethiopian National TVET-Strategy and an important factor within the context of the National TVET-Qualification Framework (NTQF). They are national Ethiopian standards, which define the occupational requirements and expected outcome related to a specific occupation without taking TVET delivery into account.

This document details the mandatory format, sequencing, wording and layout for the Ethiopia Occupational Standard which comprised of Units of Competence.

A Unit of Competence describes a distinct work activity. It is documented in a standard format that comprises:

- Occupational title and NTQF level
- Unit title
- Unit code
- Unit descriptor
- Elements and Performance criteria
- Variables and Range statement
- Evidence guide

Together all the parts of a Unit of Competence guide the assessor in determining whether the candidate is competent.

The ensuing sections of this EOS document comprise a description of the occupation with all the key components of a Unit of Competence:

- Chart with an overview of all Units of Competence for the respective level (Unit of Competence Chart) including the Unit Codes and the Unit titles
- Contents of each Unit of Competence (competence standard)
- Occupational map providing the technical and vocational education and training (TVET) providers with information and important requirements to consider when designing training programs for this standards and for the individual, a career path

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UNIT OF COMPETENCE CHART

Occupational Standard: Operating Room Nursing

Occupational Code: HLT ORN

NTQF Level V

HLT ORN5 01 0611

Plan, Monitor, Supervise, Coordinate and Evaluate OR Nursing Service

HLT ORN5 02 0611

Manage Intra-operative Equipment and Technical Support

HLT ORN5 03 0611

Implement Specialist Access and Egress Procedures

HLT ORN5 04 0611

Provide Routine Care and Handling of Equipment within the Operating Suite

HLT ORN5 05 0611

Assist with Preparation of Clients for Operative Procedures

HLT ORN5 06 0611

Practice in the Peri operative Nursing Environment

HLT ORN5 07 0611

Insure High Quality Infection Prevention Standard

HLT ORN5 08 0611

Communicate in Complex or Difficult Situations

HLT ORN5 09 0611

Develop a Disaster Plan

HLT ORN5 10 0611

Identify and Perform the Fundamental Ethical Standards and Values

HLT ORN5 11 0611

Manage quality

HLT ORN5 12 0611

Contribute to Policy Development

HLT ORN5 13 0611

Facilitate and Capitalize on Change and Innovation

HLT ORN5 14 0611

Develop and implement strategies to enhance client safety

HLT ORN5 15 0611

Maintain an effective health work environment

HLT ORN5 16 1012

Develop and Refine Systems for Continuous Improvement in Operations

Occupational Standard: Operating Room Nursing Level V		
Unit Title	Plan, Monitor, Supervise, Coordinate and Evaluate OR	
Offic Title	Nursing Service	
Unit Code	HLT ORS 5 01 0611	
Unit Descriptor	This unit describes the skills and knowledge required to plan,	
omi Boodriptor	manage and monitor operating room nursing care.	

Elements	Performance Criteria
Develop plan for operating	1.1 Operating room nursing care program is planned as part of organizational health care system.
room health program	1.2 Strategic plans are accessed and priorities/issues are identified for the program.
	1.3 Operating room nursing care priorities are identified in consultation with the family or significant others.
	1.4 Work plan are Prepared to address organizational and <i>Client</i> priorities.
	1.5 Budget implications are identified and solicited funding to implement the <i>plan</i> .
Manage the plan	2.1 Operating room nursing health care system is managed as per the guideline of the health industry.
	2.2 Operating room nursing care is received by clients as per the standard.
	2.3 Adequate follow-up is implemented during management.
	2.4 Resources are utilized efficiently.
	2.5 Relevant existing resources are identified for implementation of the program.
	2.6 Holistic and culturally sensitive health issues are ensured accordingly
3. Monitor the program	3.1 Ongoing operating room nursing care systems are monitored and evaluated periodically as per the institutional guide line.
	3.2 Operating room nursing health care provision is ensured accordingly.
	3.3 Resource utilization is monitored as per the plan and organizational policy.

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3.4	Appropriate	and	corrective	measures	were	taken	to	solve
	problems en	cour	ntered.					

Variables	Range
Resources may	Health facility
include but not	Required human resources
limited to:	Equipments
	 Endoscopic equipment
	> Diathermy
	Arthroscopic equipment
	> Lasers
	Monitors and Camera TowerPrinters Videos
	> Lithoplast
	Lithoclast/Lithotripter
	> Saws/Drills
	 Orthopedic surgical equipment
	> Microscopes
	> Gas Cylinders
	Warming equipmentTourniquet
	 Insufflators/ Laparoflater/ Hystroflator
	Electrical and air -powered equipment
	Calf compressors/stimulators
	ultrasonic surgical aspirator
	> Cryogen
	> Headlights
	Light SourcesSmoke Evacuators
	> Suction Equipment
	 Operating table and attachments
	Exsanguinations
	Electro-surgical unit
	> Anti-embolus equipment
	> Air/electric Power Sources for Drills/Saws
	Phacoemulsification machineFire Extinguisher
	 Single Lens reflect/Digital Cameras
	> Gel pads
	Fluid Management Systems
	Optical tracking Devices
	> Cell Saver
	Warming equipmentDrains
	DrainsCatheters

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	Intravenous lines
	Intravenous Pressure Bags
	Financial resource
Stake holder	Family ,significant other ,MOH, and other agencies working on neonatal health
Strategic plans may	Health strategic or development plans
include:	Government strategic plans
	Organizational strategy plans
Holistically	Is health service which includes social cultural, spiritual,
	physical and others?
Resources	Human, financial and physical
Client	Surgical patient
	Family
Plans may include	Team/ individual plans
	Operational plans
	Sector plans
	Annual plans
	Other planning documents

Evidence Guide	
Critical Aspects of Competence	Critical aspects for assessment and evidence required to demonstrate this competency unit
	Develop plan for operating room care program
	Manage the plan
	Monitor the program
Underpinning	Essential knowledge includes:
Knowledge and Attitudes	 Principles of planning and monitoring operating room care system, including risk assessment
	Leadership in operating room care
	Relevant organizational policy and guideline development components and principles.
	Techniques in developing plan of action.
	Theories, principles and concepts of neonatal nursing
	 Client networking, financing, cost estimation and planning process

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	Local client Health Plans
Underpinning Skills	Essential skills includes:
	Communication skill
	Advanced operating room care skills
	Research skill
	Operating room care equipments operation skill
	Problem solving skills
Resource Implications	Access to equipment and resources and space, assessment takes place away from the workplace; simulations should be used to represent workplace conditions as closely as possible.
Methods of	Competence may be assessed through:
Assessment	Interview / Written Test
	Demonstration / Observation with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting
	 The workplace is recommended for assessment including by supervisor and peers, by observation and inquiries, and from written and other sources.
	Off-the-job role plays and exercises may also be used

Occupational Standard: Operating Room Nursing Level V		
Unit Title	Manage Intra-operative Equipment and Technical Support	
Unit Code	HLT ORS 5 02 0611	
Unit Descriptor	This unit describes the knowledge and skills required to manage equipment and technical support during operative procedures. Work is performed within a defined range of functions and known routines and procedures, The work requires a range of well developed skills where discretion and judgment is required, and individuals take responsibility for the quality of their outputs.	

Element	Per	formance Criteria
Monitor the performance of	1.1	Instruments and Equipments are observed\checked to ensure correct operation.
instruments and equipment used	1.2	Warning devices are switched on and are registered that the equipment is safe.
usea	1.3	Ensure that Gas, electrical, vacuum supplies are made adequate for the procedure at hand and/or back-up supply is available, in cooperation with operating room technical support staff.
	1.4	Equipment is observed whilst in use and, if fault develops, action is taken immediately to avoid danger to patients, staff and equipment.
	1.5	Established procedures are followed to rectify faulty equipment.
2. Attach and	2.1	Personal protective equipment is used.
detach patient's attachments as required	2.2	Appropriate <i>patient attachments</i> are selected and equipment is attached safely and securely to appropriate sites.
	2.3	Patients attachments are planned to avoid repositioning during theatre procedures
	2.4	Patient's attachments are safely detached when no longer required with minimum risk of damage to patient, staff or equipment.

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	2.5	Counter traction is provided during arthogodic and plastic
	2.5	Counter-traction is provided during orthopedic and plastic procedures and manipulations.
3.Connect irrigation as directed	3.1	Correct irrigation is selected for operative procedure under the guidance of the surgical team in correct sequence as required.
	3.2	Irrigation type, sterile integrity and expiry date are checked.
	3.3	Irrigation is connected to the sterile field using the correct aseptic techniques.
	3.4	Irrigation is changed using the aseptic techniques.
	3.5	Volume, type and number of irrigation bags are communicated to scrub nurse.
	3.6	Used irrigation bags/giving sets are disposed according to the organizational policy and procedures.
4.Adjust surgical equipment	4.1	Surgical equipment is turned on/off under the direction of surgical team and within manufacturers' guidelines.
	4.2	Surgical equipment is connected to electrical, vacuum, gas supply as required, and in accordance with the standard operating procedures.
	4.3	Surgical equipment settings are adjusted to suit the surgical medical staff and in consultation with the anesthetic medical staff as required and within manufacturers guidelines.
	4.4	Readings are communicated to surgical/anesthetic medical staff as required.
	4.5	Alarms/warnings, abnormal readings and equipment usage times are communicated to medical/surgical staff as required.
	4.6	Sterile equipment/lines are passed from the surgical team and connected to surgical equipment using aseptic technique.
	4.7	Surgical equipment is disconnected/ reconnected, moved and adjusted during medical emergencies, repositioning of patient and/or change of surgical procedure in coordination with medical and nursing staff.

Variables	Range
Equipment may	Endoscopic equipment

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include, but is not	Diathermy	
limited to:	Arthroscopic equipment	
	• Lasers	
	Monitors and Camera Tower	
	Printers Videos	
	Lithoplast	
	Lithoclast/Lithotripter	
	Saws/Drills	
	Orthopaedic surgical equipment	
	Microscopes	
	Gas Cylinders	
	Warming equipment	
	Tourniquet	
	Insufflator/ Laparoflater/Hystroflator	
	Electrical and air -powered equipment	
	Calf compressors/stimulators	
	ultrasonic surgical aspirator	
	Cryogen	
	Headlights	
	Light Sources	
	Smoke Evacuators	
	Suction Equipment	
	Operating table and attachments	
	Exsanguinators	
	Electro-surgical unit	
	Anti-embolus equipment	
	Air/electric Power Sources for Drills/Saws	
	Phacoemulsification machine	
	Fire Extinguisher	
	Single Lens reflect/Digital Cameras	
	Gel pads	
	Fluid Management Systems	
	Optical tracking Devices	
	Cell Saver	
	Warming equipment	
	• Drains	
	• Catheters	
	Intravenous lines	
	Intravenous Pressure Bags	
Patient	Anti-embolism equipment	
attachments may	Diathermy earth-plate and lead	
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include:	Traction devices	
orddol	Knee Splints	
	Ted Stockings	
	Tourniquets	
Personal	Gown	
	• Gloves	
protective equipment	Mask	
• •	Head cover	
may include:	Protective eyewear	
	Apron	
	Lead Gown	
	Shoe cover /OR shoes	
0. "		
Sterile	Irrigation linesDrill/saw/reamer electrical cords/hoses	
equipment/lines		
may	Insufflators /Hystroflator/ Laporaflator gas tubing Sugtion tubing	
Include but not	Suction tubing Mana palar/hi palar diathermy/phase leads	
limited to:	Mono-polar/ bi-polar diathermy/phaco leadsCamera lead	
	Light source fibre-optic cord Fadagagaia Shayar agrid	
	Endoscopic Shaver cordTraction devices	
	Smoke evacuatorsCranial arc leads	
	Probe leads	
0 1 1/		
Surgical team	Professional or Registered Operating room \Scrub nurs Stoff \ circulating purps	e,
may include:	 Staff \ circulating nurse Nurse Anesthetist 	
	Surgeon Appartment or Appartmental agent	
	Anaesthetist or AnesthesiologistOther Medical Practitioner	
	Perfusionist	
	Other Operating Theatre staff and students Dhaganaulaification machine	
Surgical and	Phacoemulsification machine Endoscopic aguipment	
operating room	Endoscopic equipment Diathormy	
equipment	Diathermy Arthroscopic equipment	
	Arthroscopic equipmentOperating chairs	
	 Operating chairs Operating tables and accessories 	
	 Operating tables and accessories Positioning aids and equipment 	
	 Positioning aids and equipment Lasers 	
	 Lasers Monitors and Camera Tower 	
	- Monitors and Gamera Tower	

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	TL (1 ! . 1 (.	1
	Theatre Lights	
	Printers Videos	
	Lithoclast/Lithotriptor/ Lithoplast	
	Surgical instruments for different types of surger	ry
	Saws/Drills	
	Orthopaedic surgical equipment	
	Orthopaedic frames	
	Microscopes	
	Warming equipment	
	Tourniquet	
	Insufflator/ Laparoflator/Hystroflator	
	Electrical and air -powered equipment	
	Calf compressors/stimulators	
	Cell Saver	
	Cryogen	
	Headlights	
	Light Sources	
	Smoke Evacuators	
	Suction Equipment	
	Substituti Equipment	
Operative	Gastro-intestinal surgery	
procedure may	Surgery of the liver, biliary tract	
	Repair of hernias	
include but not limited to:	Gynecologic surgery and cesarean birth	
but not illilited to.	Genitourinary surgery	
	Thyroid and parathyroid surgery	
	Breast surgery	
	ophthalmic surgery	
	Otologic surgery	
	Rhinologic and sinus surgery	
	Laryngologic and head and neck surgeryOrthopedic surgery	
	, , ,	
	Neurosurgery Dispatis and reconstruction courses.	
	Plastic and reconstructive surgery The area is a surgery.	
	Thoracic surgery	
	Vascular surgery	
	Cardiac surgery	
	Surgery with appoint appointment of	
	Surgery with special consideration	
	Ambulatory surgery Dedictric surgery	
	Pediatric surgery	
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Geriatric surgery
Trauma surgery

Evidence Guide				
Critical Aspects Competence	of Critical aspects	 Ability to identify basic and routine faults and problems with surgical equipment Follow Procedures for timely set-up, troubleshooting, and shut-down of equipment Patient Confidentiality Correct procedure for the adjustment of surgical equipment Correct procedures for attachment and detachment of relevant equipment from patients in the operating room Correct sequencing for the movement and connection of surgical equipment in relation to sterile equipment placement, anesthetic and surgical team requirements Ability to work as part of a team Manual handling procedures Overview of sterilization methods Procedures for maintenance of sterility Identify the range and purpose of a range of operating theatre 		
Underpinning Knowledge and Attitudes	 Intra-operation of surgical end of surgical end efficier procedure. Hazards as blood and b Medico-legal practice Manufacture Hazards and 	 Hazards associated with administration of medication, fluids, blood and blood products, and anesthetic agents Medico-legal requirements relevant to role and scope of work 		
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Underpinning Skills	 Medical terms used in the operating room relevant to the OR nurse's role Anatomy and physiology relevant to safe use of surgical equipment Patient positioning aides and attachments Functions of relevant equipment Range of positions required for operative procedures Hazards and precautions of various patient positions Overview of operating room air-conditioning and ventilation systems and their impact on the nurse's role and work practices Infection control procedures Occupational health and Safety procedures Essential skills must include: Aseptic technique Manual Dexterity during medical emergencies Communication with other health professionals Ability to work cooperatively in a team environment Maintenance of patient dignity and privacy Problem solving skills required include an ability to use available resources Ability to deal with difficult co-workers and conflict Ability to work with others and display empathy with patient
Descures	and relatives
Resource Requirements	Resource implications includes: Access to appropriate workplace where assessment can take place
	 Simulation of realistic workplace setting for assessment Relevant organizational policy, guidelines, procedures and protocols
Method of	Competence may be assessed through:
Assessment	Interview / Written Test
	Demonstration / Observation with Oral Questioning
Context of Assessment	This unit will be most appropriately assessed in the workplace or in a simulated workplace and under the normal range of workplace conditions.

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Occupational Standard: Operating Room Nursing Level V				
Unit Title	Implement Specialist Access and Egress Procedures			
Unit Code	HLT ORN5 03 0611			
Unit Descriptor	This unit involves implementing specialized procedures necessary to overcome major obstacles to safe access and egress at the scene of an incident. This unit may or may not require the use of specialized equipment. It refers to situations that stretch the resources and ingenuity of personnel involved to a limit beyond the requirements of routine procedures.			

Element	Per	formance Criteria
1. Assess the situation/incident	1.1	Situation/incident is assessed by taking into account all factors, including <i>physical and emotional obstacles and communication barriers</i> impacting on safe access/egress.
	1.2	Situation is assessed by taking into account the need for specialized knowledge, personnel and/or equipment.
	1.3	The type of specialized knowledge, personnel and/or equipment is determined in line with the needs of the situation/incident.
	1.4	The type of specialized knowledge, personnel and/or equipment is determined based on the patient care and welfare.
2. Implement necessary	2.1	Specialized knowledge, personnel and/or equipment are requested or arranged according to the assessed need.
procedures to overcome major obstacles and enable safe access and egress	2.2	Access/egress plan is implemented using the specialized <i>equipment</i> , personnel and/or knowledge necessary to complete the task and ensure patient welfare.
	2.3	Means of safe access and egress are negotiated and maintained according to the National OHS Acts, as well as Service policies and procedures.
	2.4	Actions are undertaken in accordance with the standard operation procedure.

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3. Monitor specialized	3.1	Access/egress <i>procedure</i> is monitored constantly to ensure welfare of patient and safety of personnel.
access and	3.2	Condition of patient is monitored constantly.
egress procedure	3.3	All factors, which might impact on the effectiveness and safety of the procedure are monitored constantly.
	3.4	All reasonable steps are taken and resources used to ensure continued safety and patient welfare.
	3.5	Access/egress plan is modified as necessary.
	3.6	Additional resources are identified and arranged as necessary to complete procedure.

Variables	Range
Physical obstacles may include but are not limited to:	 Stairway Debris Wreckage Live power Water Confined space Leaking oxygen and other gases (Gaseous or toxic environment) Fire Breakdown in communication lines Power cut
Physiologic obstacles may include but are not limited to:	 Suffocation Smoke inhalation Injury Loss of consciousness
Atmospheric obstacles:	Weather – aircraft/helicopter evacuation
Equipment to enable safe access and egress may include, but are not limited to:	 Spine board Stretcher Carry sheet Lifting equipment Rescue equipment

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	Ropes, cutting, climbing equipmentFire extinguisher
Modes of transport may include, but is not limited to:	Road ambulancesClinic carsBusesHelicopter
Procedures necessary to overcome obstacles may include, but are not limited to:	 Removal of wreckage, debris Use of ropes, pulleys, abseiling

Evidence Guide	
Critical Aspects of Assessment	 Critical aspects of assessment must include: Observation of performance in the work environment or a simulated situation Awareness and implementation of access/egress plans under a variety of conditions requiring specialist equipment and/or procedures Proper use of various types of access/egress equipment including specialist equipment, in a variety of situations Recognition that patient welfare is paramount in access and egress procedures Recognition and observance of OHS requirements Ingenuity in overcoming difficult access/egress situations
Underpinning Knowledge and Attitudes	 Essential knowledge required includes: Dangers associated with various hazardous situations National and local policies and procedures related to access and egress OHS policies and procedures relevant to access and egress Patient care under these circumstances Relevant specialist equipment and its uses Factors which may affect safe access/egress and patient welfare
Underpinning Skills	Essential skills required include: Oral communication skills (language competence) required

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	 to fulfill job roles as specified by the organization/service. Oral communication skills include: Asking questions, Active listening, Asking for clarification from patient or other persons at the scene, Negotiating solutions, Acknowledging and responding to a range of views Interpersonal skills required include: Working with others, Empathy with patient and relatives Problem solving skills required include: An ability to use available resources, Analyze information Make decisions that ensure patient welfare and their safe access/egress using specialized procedures 	
Resource Implications	For reasons of safety, access to equipment and resources and space, assessment takes place away from the workplace; simulations should be used to represent workplace conditions as closely as possible.	
Methods of Assessment	Competence may be accessed through: Interview / Written Test Demonstration / Observation with Oral Questioning	
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting	

Occupational Standard: Operating Room Nursing Level V		
Unit Title	Provide Routine Care and Handling of Equipment and instrument within the Operating room Suite	
Unit Code	<u>HLT ORN5 04 0611</u>	
Unit Descriptor	This unit of competency describes the skills and knowledge required to provide basic maintenance support, equipment and instrument set-up and handling, and other routine duties in relation to operating theatre equipment. Work performed requires a broad knowledge, a range of well developed skills and the ability to apply known solutions to a range of predictable situations. Individuals use discretion and judgment, and take responsibility for their own outputs. All tasks are conducted in accordance with the organizational policies and procedures including Occupational Health and Safety (OHS) and infection control guidelines.	

Element	Performance Criteria
1. Select and prepare operating room equipment for use by the operating team	 1.1 Equipment and equipment consumables required are identified for each theatre case by referencing with the operating theatre team, operating list and surgeon preferences. 1.2 Equipment and consumables are set up, positioned and checked correctly in accordance with the organizational policy, procedures and manufacturer's specifications. 1.3 Components are assembled, connected and tested as required. 1.4 Equipment is re-positioned during theatre procedures as required. 1.5 The use of theatre equipment is documented if required. 1.6 Equipment is withdrawn from use and replaced if considered not safe for use.
2. Provide operational and maintenance support to the operating room equipment	2.1 Minor equipment problems are identified and corrected.2.2 Ensure equipment is referred to a maintenance specialist for the appropriate maintenance.2.3 Maintenance log book is maintained as required by the organizational policy and procedure.

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	2.4 Equipment is scheduled for maintenance according to the needs of the <i>operating room</i> .	
	2.5 Maintain communication with relevant operating theatre staff in relation to equipment maintenance	
3. Disassemble and store operating room equipment safely	 3.1 Shut-down procedures are followed in accordance with the manufacturer's recommendations 3.2 Equipment is correctly assembled and disassembled as required. 3.3 Equipment is cleaned in accordance with the organizational policy, procedures and manufacturer's recommendation. 3.4 Equipment is stored safely in accordance with the manufacturer's recommendation. 	
4. Orient <i>theatre team</i> to operate theatre equipment	4.1 Instruction on equipment operation is provided to individual members of the theatre team as required.4.2 Provide in-service training on basic equipment operation as required.	
5. Participate in operating theatre equipment evaluations	 5.1 Participate as required in team evaluations of equipment being considered for potential purchase. 5.2 Equipment assessed from a theatre technician's perspective. 5.3 Advice is provided to the team evaluation as required. 	
6. Maintain surgical instruments in good working condition	 6.1 Correct procedure is used for cleaning, decontaminating and sterilizing surgical instruments and equipment. 6.2 Functioning of each instrument is checked prior to sterilization. 6.3 Ensure that faulty equipment is repaired or replaced before packing. 6.4 Appropriate instruments are packed for each surgical procedure according to institutional policies and guidelines. 	
7. Correct handling of instruments and operating room equipment during surgery	 3.1 The instrument table is set up. 3.2 Appropriate instrument is identified and hand over according to the surgeon's need. 3.3 Aseptic technique is maintained while handling powered surgical instruments during surgery 3.4 Aseptic technique is used throughout the surgical procedure. 3.5 Ensure a correct initial and final instrument and swab 	
B Attack	count is carried out and documented. stry of Education	
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	3.6 Correct procedure is used for dismantling the instrument table.
	3.7The procedure is document according to institutional policy.
8. Prevent injury and minimize hazards in the operating room	 8.1 <i>Hazards</i> are recognized <i>in the OR</i> environment and take advantage of every opportunity to reduce risk and promote safety. 8.2 Equipment is checked according to the manufacturer recommendations, ensure proper functioning, take
	corrective action and report when faulty equipment and/or environmental hazards are detected.

Variables	Range	
Operating theatre	A general hospital operating room	
may be:	women's or pediatric hospital	
	Day surgical unit or day procedure unit	
Operating room	Phacoemulsification machine	
equipment	Endoscopic equipment	
includes but is not	Diathermy	
limited to:	Arthroscopic equipment	
	Operating chairs	
	Operating tables and accessories	
	Positioning aids and equipment	
	Traction kits	
	Knee immobilizers	
	Shoulder straps	
	Cervical straps	
	• Lasers	
	Monitors and camera tower	
	Theatre lights	
	Printers videos	
	Lithoplast	
	Lithoclast/lithotripter	
	Saws/drills	
	Orthopedic surgical equipment	
	Orthopedic frames	
	Microscopes	
	Gas cylinders, regulators and flow meters	

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	 Warming equipment Tourniquet Insufflators/Laparoflater Electrical and air-powered equipment Calf compressors/stimulators Light sources Waste receptacles Gel pressure care pads Hair clippers Pat slide Image intensifier/lead gowns Cell saver Cryogen Headlights Light sources Smoke evacuators Suction equipment Resuscitation cot/porta cot
Equipment consumables may include:	 Paper Video cassettes Diathermy plates ECG dots Fluids Plasters Stockinet Camera film Absorbent under pads Suction liners/tubing Pat slide spray Insufflators filters Globes TED stockings Waste bags
Surgical instruments may include:	 Cutting and dissecting instruments such as scalpels, scissors Grasping and holding instruments such as forceps Clamping and occluding instruments such as artery clamps, crushing clamp Exposing and retracting instruments such as retractors and spatulas

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	 Suturing and stapling instruments such as needle holders, stapler
	Viewing such as speculums, endoscopes
	Measuring instruments such as rulers, depth gauge trial sizers
	Suctioning and aspirating instrument tips such as Yankauer tip, Frazier tip, Trocar and cannula
	Dilating and probing instruments
	Accessory instruments such as mallet
	 Micro instrumentation are used for improved outcome of surgical intervention, the instruments are very fine and delicate and used for cutting, exposure, gross and fine fixation and suture and needle manipulation which are designed to hand movement under the microscope
	Powered instruments (air powered or electrically powered) such as saws, drills, dermatomes and nerve stimulators
aseptic technique may include:	Destroying or elimination of microorganisms by sterilization using different ways:
	Steam sterilization
	Chemical sterilization
	Disinfection
	Pasteurization
Possible hazards	Electrocution
in the operating	• Fire
theater may include be	Burns
	Mechanical injury to patient and personnel
	Explosion
	Contamination and infection of personnel from splatters
	Irradiation
	Muscle and back injury while shifting a patient
	Chemical injury due to exposure to toxic sterilizing, preservative and anesthetic agents
	<u>I</u>

Evidence Guide	
Critical Aspects of	Critical aspects of assessment must include:
Competence	 Performance observed in the work environment or a

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	simulated cityration
	 simulated situation Awareness and implementation of operating room technique requiring specialist equipment and/or procedures Surgical instruments and equipment are Properly used in a variety of surgical intervention Patient welfare is Recognize as paramount in access and egress procedures OHS requirements recognized and observed
Lie de mierie e	Ingenuity overcome in difficult access/egress situations
Underpinning Knowledge and Attitudes	Essential knowledge must include: This includes knowledge of: • Anatomy and physiology relevant to operating room nurse • Functions of relevant equipment • Infection control procedures
	 Medical terms used in the operating room relevant to the worker's role Medico-legal implications of operating room nursing role and work procedures Occupational health and safety procedures Risks and precautions in relation to anesthetic procedures relevant to the operating room nursing Risks and precautions in relation to client positioning: use of equipment, aids and attachments for client positioning
Underpinning Skills	 Essential skills must include the ability to: Essential skills: Use manual handling procedures Work as part of a team with operating room health professionals. In addition, the candidate must be able to effectively do the task outlined in elements and performance criteria of this unit, manage the task and manage contingencies in the context of the identified work role. This includes the ability to: Communicate with health professionals Deal with difficult co-workers and conflict Solve problems including the ability to use available resources Undertake preparation of clients for application of relevant equipment Use oral communication skills as required to fulfill job roles in a
	 safe manner and as specified by the organization Use reading and writing skills as required to fulfill job roles Work cooperatively in a team environment

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	Work with others and display empathy with client and relatives		
Resource	Resource implications includes:		
Requirements	Access to appropriate workplace where assessment can take place		
	Simulation of realistic workplace setting for assessment		
	 Relevant organizational policy, guidelines, procedures and protocols 		
Method of	Competence may be assessed through:		
Assessment	Interview / Written Test		
	Demonstration / Observation with Oral Questioning		
Context of	This unit will be most appropriately assessed in the workplace or		
Assessment	in a simulated workplace and under the normal range of workplace conditions.		

Occupational Standard: Operating Room Nursing Level V		
Unit Title	Assist with Preparation of Clients for Operative Procedures	
Unit Code	HLT ORS 5 05 0611	
Unit Descriptor	This unit of competency describes the skills and knowledge required to provide pre- and intra- operative care to the client. Work is performed within a defined range of functions, known routines and procedures, and in coordination with the operating room team. The work requires a range of well developed skills where discretion and judgment is required, and individuals take responsibility for the quality of their outputs. All activities are carried out in accordance with the procedures, surgeons' preference, organization policies, and infection control guidelines in collaboration with the rest of the operating room team.	

Element	Performance Criteria	
1. Prepare client in accordance with the organizational policy and procedure	 1.1 Pre-operative visit is done by the peri-operative nurse a day before: Giving psychosocial support to enhance coping mechanism and decrease anxiety Giving factual information and clarification of misunderstandings Enquiring informed consent before any procedure Reviewing critical data before the plan of care for the 	

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	 Appling antiembolic stockings when relevant Encouraging patient to void if not catheterize Considering of patient's welfare and individualized need Comforting the patient in pre-surgical holding area 1.2 Personal protective equipment is used correctly
2. 2. Assist with	2.1 Correct operating table and table orientation identified
client transfer	 before client is transferred. 2.2 Prepare clients as required prior departure inform relevant personnel of actions to be performed and transport to OR Detach equipment not required Safely and correctly adjust equipment attached to client during transfer Maintain a safe working area and clear passage at all times and follow correct manual handling procedures Minimize client discomfort Re-connect and position equipment once transfer is completed Maintain client's dignity before, during and after transfer
3. Position	3.1 Client is informed of positioning procedure, reassure and
clients for	seek co-operation as required
operative procedure	3.2 Ensure relevant equipment is available and correctly positioned.
	3.3 Individual client's needs are taken into account and confirm with <i>relevant personnel</i> .
	3.4 Client is protected from injury during the positioning procedures.
	3.5 Correct manual handling procedures are followed and assistance is sought if required.
	3.6 Client is safely positioned to meet the requirements of the anesthetist, surgeon and the client's condition.
	3.7 Confirmation of correct position is sought from the anesthetist and surgeon.
	3.8 Client is hold in correct position as required by anesthetist and surgeon.
	3.9 Client's dignity is maintained.

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4. Apply sterile	4.1 Application of sterile technique to maintain level of sterility		
technique	and <i>disinfection</i> accordingly		
while	4.2 Follow principles of sterile techniques:		
preparing the patient for	 In preparation for invasive procedure by sterilization of necessary materials and supplies 		
surgery	 In preparation of the sterile team to handle sterile supply and intimately contact the surgical site by scrubbing, gowning and gloving In the creation and maintenance of the sterile field including handing of instrument and stich, skin preparation and draping of the patient In the maintenance of sterility throughout the entire surgical procedure 		

Variables	Range	
Prepare	 Preparation of patient include: Putting hospital gown Removal of jewelry, dentures and removable bridges All removable Prosthesis (eye, extremity, contact lenses, hearing aids, eye glasses) removed for safe keeping Hair braided and covered 	
relevant personnel may include:	 Anesthetist Surgeon The scrub nurse Circulate nurse Other relevant personnel Support staff 	
Protect may include:	Protecting the patient from any possible injury while transferring, positioning and cleaning	
sterile technique may include but not limited to:	Chemical sterilizationDry heat sterilizationSteam sterilization	
Disinfection may include but not limited to:	 Chemical disinfection according to the level e.g. high, intermediate and low Physical disinfection e.g. boiling water (optional) 	

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Evidence Guide

Critical Aspects of Competence

Critical aspects of assessment must include:

- The individual being assessed must provide evidence of specified essential knowledge as well as skill
- Consistency of performance should be demonstrated over the required range of situations relevant to the workplace
- Where, for reasons of safety, space, or access to equipment and resources, assessment takes place away from the workplace, the assessment environment should represent workplace conditions as closely as possible Context of and specific resources for assessment:
- Access to appropriate workplace where assessment can take place and relevant organization policy, guidelines, procedures and protocols
- Simulation of realistic workplace setting assessment
- Method of assessment Observation of simulation and/or observation of work activities while preparing clients for operative procedures
- Discussion of physical and/or behavioral contingency scenarios involving duty of care
- Authenticated transcripts of relevant qualification education/training courses/
- Recognition of relevant life/work experience
- Written assignments/projects or questioning should be used to assess knowledge
- Authenticated reports of experience in preparation of clients for operative procedures

Underpinning Knowledge and Attitudes

Essential knowledge must include:

The candidate must be able to demonstrate essential knowledge required to effectively do the task outlined in elements and performance criteria of this unit, manage the task and manage contingencies in the context of the identified work role

This includes knowledge of:

- Anatomy and physiology relevant to the operating room nurse for safe and specific usage of instrument and supply while assisting the surgeon and client handling
- Functions of relevant equipment
- Infection control procedures
- Medico-legal implications of operating room nurse role and work procedures
- Occupational health and safety procedures

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Underpinning	 Range of positions required for operative procedures as per anesthetics and surgeon preference Risks and precautions in relation to anesthetic procedures relevant to the operating room nurse role Risks and precautions in relation to client positioning Use of equipment, aids and attachments for client positioning Essential skill must include:
Skills	This includes skills to:
	Demonstrate client transfer techniques
	Follow organization policy and procedures for client confidentiality and privacy
	 Use client positioning techniques and identify hazards
	Use correct procedures for attachment and detachment of
	relevant equipment from clients in the operating room
	Use manual handling procedures
	Work as part of a team in the operating room environment
	Effectively do the task outlined in elements and performance
	criteria of this unit,
	Manage the task and manage contingencies in the context
	of the identified work role
	This includes the ability to:
	Communicate with other health professionals
	 Deal with difficult co-workers and conflict
	Maintain the client's dignity and privacy
	 Maintain work practices which address the comfort, Dignity and needs of clients
	Solve problems including the ability to use available resources
	Take into account opportunities to address environmental safety, responsibility and sustainable practice
	Undertake preparation of clients for application of relevant equipment
	Work cooperatively in a team environment
	Work with others and display empathy with client and
	relatives
Resource	Resource implications includes:
Requirements	Access to appropriate workplace where assessment can take
	place
	Simulation of realistic workplace setting for assessment
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	Relevant organizational policy, guidelines, procedures and protocols
Method of	Competence may be assessed through:
Assessment	Interview / Written Test
	Demonstration / Observation with Oral Questioning
Context of Assessment	This unit will be most appropriately assessed in the workplace or in a simulated workplace and under the normal range of workplace conditions.

Occupational Standard: Operating Room Nursing Level V	
Unit Title	Practice in the Peri-operative Nursing Environment
Unit Code	HLT ORS 5 06 0611
Unit Descriptor	This competency unit describes the skills and knowledge required to enable the peri-operative nurse to anticipate needs of the patient and surgical team and rapidly initiate appropriate nursing intervention. Peri-operative nursing care is part of patient advocacy of doing for the patient what needs to be done to provide a safe and caring environment.

Element	Performance Criteria
Work as part of the multidisciplinary	1.1 The <i>multi-disciplinary health care team</i> is supported appropriately in managing care needs of <i>clients</i> in the perioperative environment.
health care in the peri- operative	1.2 Positive outcome of care is attained within the peri- operative environment by working as a team effectively and having a good communication skill.
	1.3 The philosophical framework for managing care is incorporated into practice for the client in the peri-operative environment.
	1.4 The role of emergency service personnel, referring agencies and other hospital department staff as contributors is recognized to the initial/emergency care needs of the client in the peri-operative environment.
2. Contribute to the assessment of clients undergoing surgical	2.1 Medical record is reviewed; important findings are validated by corroborating with patient. Information is analyzed, interpreted and prioritized. A holistic assessment of the client is performed using the assessment parameters that are monitored throughout peri-operative care.
intervention	2.2 Data collected is synthesized and clinical judgment about the patient is labeled as nursing diagnosis. It can be actual or risk for based on the patient assessment and perioperative nurse's clinical judgment.
	2.3 Generic outcomes are identified that applies to all patients undergoing operative or other invasive procedures. Additional outcomes are identified based on individual

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		patient assessment and nursing diagnosis.
	2.4	Nursing intervention is implemented and should be specific, realistic and measurable.
	2.5	Significant findings are recognized in physiological and/or psychological variables promptly by dealing with it or report to the appropriate health team members.
Contribute to planning care for peri-	3.1	An individualized <i>plan of care</i> is developed for client in the peri-operative environment in consultation/collaboration with the client and the health care team.
operative client	3.2	Nursing care plan that reflects specific nursing care requirements is ensured in accordance with the health unit policy.
	3.3	Information is incorporated into a plan for the patient's care to maximize physical function and minimize potential complications.
	3.4	Care plan that reflects client's current nursing needs is ensured, and nursing actions are designed.
	3.5	Understanding of risk management principles is demonstrated in planning client's care.
	3.6	Nursing interventions are identified to achieve the identified outcomes.
	3.7	Requirements of client (and identified significant other/s) for health promotion and education are identified to enhance the implementation of nursing care plan.
	3.8	Regular review of plan of care is carried out and modified to reflect changes in the client's condition.
	3.9	Ensure health teaching and discharge planning is incorporated into practice in line with the established policies and procedures for discharge/transfer.
Perform clinical nursing actions	4.1	Nursing plan of care is carried out; and nursing interventions are prioritized according to the client's needs.
appropriate to the care of peri- operative clients	4.2	Nursing interventions are modified using critical thinking and <i>problem</i> solving approaches to reflect changes in the client's condition.
	4.3	Equipment is checked according to the manufacturer's recommendations, proper functioning ensured and
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- corrective action taken and reported when faulty equipment and/or environmental hazards are detected.
- 4.4 Gather equipment and supplies, participate in guide/supervise patient preparation, transfer to OR bed, anesthesia induction, antimicrobial skin preparation, draping, patient positioning, monitoring of physiologic alterations during surgery and patient discharge(transfer from OR bed discharge to post anesthesia/postoperative unit).
- 4.5 Monitor nursing interventions, identify any that fail to address client needs and revise them in consultation/collaboration with the health care team.
- 4.6 Environmental hazards and client risk factors are recognized and a safe environment appropriate for the age specific population is maintained.
- 4.7 The principles of infection control are applied to all activities within the peri-operative environment, applying a surgical conscience at all times.
- 4.8 Medication administration is ensured is based on the sound knowledge of principles of drug actions and side effects in accordance with the health unit policies and procedures.
- 5. Evaluate
 effectiveness of
 nursing
 interventions
 and planned
 care in the perioperative
 environment
- 5.1 **Evaluate** responses of client/s and identified significant other/s to nursing interventions, and modify and document in accordance with the health unit policy
- 5.2 Determine whether outcomes were met; incorporate outcomes that have been met and those that are pending in report to nurse in post anesthesia/postoperative unit).
- 5.3 Client understanding of their condition, medications and therapeutic regimes is assessed prior to discharge/transfer.
- 5.4 Client's acceptance of specific health promotion initiatives is evaluated prior to discharge/transfer.
- 5.5 Understanding of identified significant other/s in relation to current condition of client and their ongoing management is assessed and reviewed.
- 5.6 Appropriate emergency response to adverse reactions or peri-operative complications is identified and initiated as required.
- 5.7 Any emergency treatment is reported and documented, and the client's response to the treatment is seen.

Variables	Range
Multidisciplinary health care	Nurses: Registered OR nurse, staff nurse, nursing assistants
team members may	Surgeons and assistants
include:	Anesthesiologist and Anesthetists
	Support Staff including, SSD Technical Aids, cleaners,
	Porters, Stockroom Assistants, Clerical Support.
	Allied health staff including, radiographers and
	physiotherapists, lab technicians, prosthetic and orthodontic technicians, etc
Clients may include:	Inpatients
	Outpatients ranging from neonates to the frail aged client
Health care setting	Peri-operative
may include:	Hospital setting
	Free standing Day Surgery/Ambulatory Care facility
Client assessment	Performance of activities of daily living
may include:	Loss of physical function
	Perceptions of pain
	Accompanying trauma or injury
	Self image and body image concerns
	Impact on family or significant others
	Expectations of surgical procedure
	Expectations of post operative procedures
	Levels of mobility
	Presence of co-morbidities and previous medical history
	Skin integrity
	Previous surgical intervention
	Fear and anxiety associated with surgical intervention
	Psycho social considerations
	 Physiological alterations associated with surgical intervention
	Pre-operative, Intra-operative and Postoperative

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	complications
	Level of client knowledge regarding their surgical experience
Assessment	Physiologic
parameters may include:	Medical diagnosis
morado.	Surgical site and procedure
	Result of diagnostic studies
	Laboratory tests
	Review of systems
	Mobility range of motion
	Elimination pattern (e.g. continence)
	Sleep, rest, exercise patterns
	Medication
	substance abuse
	Psychosocial
	Cognition (e.g. mental status)
	Cultural and religious beliefs
	Perception/ Insight of procedure
	 Expectations of care Prosthetics(internal or external) Sensory impairments Allergies Skin condition Nutritional and metabolic status Height and weight Vital signs
	Knowledge base (e.g. Informed consent)Readiness to learn
	Ability to understand and retain teaching Stress level (e.g. anxiety, fear)
	Coping mechanisms Coping mechanisms
	 Support from family or significant others Attitude and motivation(e g. health management)
	Affective responses(ability to express feelings(
	Speech characteristics(e.g. language)
	Non-verbal behavior

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Planning appropriate care	Peri-operative nursing records
may	Nursing care plans
include:	Treatment plans
o.aao.	Discharge plans
	Community referrals
	Health teaching
	Rehabilitation plans
Evaluation of	Monitoring of clients response to surgical procedure
planned outcomes	Clarification of client understanding of health teaching,
may include:	discharge planning or return appointment schedule
	Client understanding of care needs post discharge
Actual and potential	Altered breathing pattern
problems may include but are not	Altered state of consciousness
limited to:	Ineffective air way clearance
	Altered fluid and Electrolyte balance
	Fluid volume excess
	Decreased cardiac out put
	Allergy/impaired skin integrity
	Alteration of nervous system
	Altered elimination pattern
	Impaired physical mobility
	Altered body temperature
	Altered elimination pattern
	Risk for infection
	Altered nutrition less than body requirement
Clinical nursing	Airway management
skills may	Use of suction equipment
include but are not	Maintenance of normothermia
limited to:	Preoperative nursing assessment
	Preparing the client for anesthesia and surgical intervention
	Work as a team on the surgical field
	Manage and supply the instruments according to the specific procedure and the surgeon's need
	Practice in the various roles of the peri-operative nurse

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- Positioning of the client for surgical intervention
- Medication management
- Urinary catheterization
- Physiological monitoring equipment
- Role in transfusion / fluid management
- Assessment and monitoring of hemodynamic status and fluid replacement therapies
- Handover to post anesthesia care unit or recovery room
- Principles of decontamination and sterilization
- Material resource management
- Aseptic technique
- Management of the client in the post anesthetic care unit
- Caring for the immediate post-operative client
- Preparation of the peri-operative environment
- Discharge planning considerations
- Handover and documentation
- Client education

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Evidence Guide	
Critical Aspects of Competence	Critical aspects for assessment and evidence required to demonstrate this competency unit:
	 Work as part of the multi-disciplinary health care in the peri- operative environment
	Assessment of clients undergoing surgical intervention
	Planning care for peri-operative client
	 Perform clinical nursing actions appropriate to care of peri- operative clients
	Evaluate effectiveness of nursing interventions and planned care in the peri-operative environment
Underpinning	Essential knowledge includes:
Knowledge And Attitudes	 Adequate knowledge of anatomy, physiology and pathophysiology related to a diverse range of surgical conditions
	 Existing standards relating to electrical hazards, radiation hazards, and sharps disposal
	Principles of health assessment

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	·
	Philosophy of peri-operative nursing
	Be aware of potential problems which can occur during surgical intervention and measures should be taken
	Complications of surgical procedures and their management
	Emergency and first aid treatment of surgical procedures
	Legislative requirements for practice, including Nurses Act, Organ and Tissue Transplantation Act, Freedom of Information Act and Occupational Health and Safety Act
	Medical terminology
	Confidentiality and privacy
	Organization policy and procedure
	 Infection control policies and procedures specific to peri- operative environment
	Surgical asepsis
	Principles of effective documentation
	Workplace health and safety legislation
	Health-illness continuum
	Client rights and responsibilities
	 Assist in the use of complex technologies, such as anesthetic machines, lasers, and endoscopic equipment
	Reflective practice
	Client advocacy
	Health teaching
	Grief and loss
	Basic knowledge of medication management – pharmacy- dynamics and pharmaco - kinetics
	Participating as a member of the health care team
	Factors influencing self esteem
	Cultural and spiritual beliefs and practices
	Literature and professional bodies associated with peri- operative care and management
Underpinning	Essential skills to:
Skills	Effective communication skill with client, group, colleagues and relevant others.
	Apply relevant admission and discharge tools according to

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- organization policy
- Apply relevant health unit assessment tools according to organization policy
- Apply cognitive processes to reflect problem solving and analysis in the planning, implementation, and evaluation of care to clients
- Use education and teaching strategies relating to health promotion and practical task applications
- Demonstrate accountability for personal outputs and broad client group outcomes
- Use Information technology systems
- Apply clinical nursing skills, including:
 - > Pre-procedure baseline observations
 - > Facilitation of activities of daily living
 - > Admission and discharge procedures
 - > Preparation of the client for a surgical procedure
 - > Administration of pre operative, post operative medications
 - > Electrocardiography
 - > Oral suctioning
 - > wound management
 - Management of intravenous therapy including blood replacement
 - > Management of surgical drains
 - > Collection of specimens for pathology studies
 - > Support scrub nurse
 - > Material resource monitoring
 - > Intra operative observations
 - > Post operative observations including neurovascular and neurological
 - > Maintenance of patent airway
 - > Administration of oxygen
 - > Monitoring of blood glucose level
 - ➤ Maintenance of fluid balance
 - > Management of skin integrity
 - > Recovery of client post anesthetic
 - > Pain management
 - > Emergency management of post operative complications

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	➤ Deep breathing and coughing
	➤ Incentive spirometry
	➤ Care of the unconscious client
	Insertion of indwelling catheter
	➤ Application of anti-embolism stockings
	Diligent application of infection control procedures in the peri- operative environment
	Apply professional standards of practice:
	 State/territory Nursing and Midwifery Regulatory Authority standards of practice
	Scope of nursing practice decision making framework
Resource	Assessment must be completed in the workplace.
Requirements	Relevant guidelines, standards and procedures
Method of	Competence may be assessed through:
Assessment	Interview / Written Test
	Demonstration / Observation with Oral Questioning
Context of	Assessment may occur on the job or in a workplace simulated
Assessment	facility with process equipment, materials and work instructions

Occupational Standar	d: Operating Room Nursing Level V
Unit of competence	Insure High Quality Infection Prevention Standard
Unit Code	HLT ORN5 07 0611
Unit descriptor	This unit describes the skills and knowledge required to the application of aseptic technique. Surgical aseptic principles and practices are the foundation for infection control in achieving optimal primary wound healing, prevent surgical infection and minimize the length of recovery from surgery. The unit also describes the knowledge of cause of infection; and methods of controlling infection in the peri operative environment using precautions. The unit oversees the adherence to establish infection control guidelines and duty of care throughout the operating room work environment. This unit applies to a role with broad responsibilities for development, implementation and monitoring of infection control policy and procedures.

Element	Performance Criteria
1. Identify potential cause of infection	1.1 Relevant information is gathered and cause of infection identified.
and destroy or	1.2 Awareness is developed to potential <i>microorganisms</i> .
eliminate	1.3 Relevant procedures are followed to eliminate or destroy potential microorganisms in the peri-operative environment.
2. Ensure infection control measures met	2.1 Insure standard precaution is used during the entire operative care.
in the peri-operative	2.2 Relevant information and resources are provided to enable
environment	effective <i>method of controlling of infection</i> .
	2.3 Insure the engineering practice or the layout of the operating room are met the criteria for infection control.
3. Establish aseptic practice to control	3.1 Established standards of aseptic technique in the operative room environment are ensured and maintained.
infection	3.2 Insure traffic is controlled during the surgical intervention.
	3.3 Insure sterile surgical attire, surgical hand scrub, Gowning, gloving, skin preparation, and draping are established according to the principle of aseptic technique.
	3.4 Method of disposal for soiled and used items is maintained using standard <i>precaution</i> .
	3.5 Types, way and <i>method of disposal</i> of <i>waste</i> e.g. soiled gauze and bandage, papers, sharps and removed tissue, fluid

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or body part are identified to prevent <i>hazard</i> .

Variable	Range statement
Microorganisms may	Bacteria
include:	• Fungi
	Protozoa
	Algae
	• viruses
cause of infection may	staphylococci
include:	enterococci
	Pseudomonads
	Streptococci
	Mycobacterium tuberculosis
	• virus
Precautions may	Universal precaution (e.g. gown, glove, masks and protection)
include:	to all people regardless of their presumed infection status.
	Standard precaution is a single set of precaution incorporating
	the major feature of both universal precaution and body
	substance isolation.
	Enhanced precaution include air borne infection isolation
	precaution (formerly transmission based)
aseptic technique may	Restrict microorganisms in the environment, on equipment,
include:	supplies, and prevent normal body flora from contaminating
mentles de la controllina	surgical wound.
methods of controlling	Environment of care
infection may include:	Design surgical suite to minimize and control the spread of infactious arganisms.
	infectious organisms. Work practice
	Sterilization according to sterility assurance level(SAL) for
	elimination or distraction of all microbial life using:
	Steam sterilization
	Chemical sterilization
	Dry heat sterilization
	> Disinfection (a process of eliminating many of the
	pathogenic organisms except bacterial spores from
	inanimate objects)
	Pasteurization
aseptic principles and	Surgical aseptic principles

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practices may include	Traffic control
but not limited to:	
but not inflitted to.	Surgical hand sorub
	Surgical hand scrub
	Gowning
	Gloving
	Patient skin disinfection and preparation
	 Creating the sterile field with surgical drapes
	 Removing soiled gown, gloves and mask
	 Operating room environment cleaning
Hazards and risks	Infectious waste
may include:	 Sharps
Waste may include:	Linen or drape
	• Gowns
	 masks
	Clothing
	• Towels
	Soiled packs and gauze
	Paper
	Removed body part, tissue or fluid
	•
Linen may include but	• Gown
not limited to:	Drape
	• Towel
Protective clothing	Safety glasses
include:	• Gloves
	• Gowns
	Masks
	Head cover
	Plastic aprons
	Protective shoes

Evidence Guide	
Critical aspects of competence	 A candidate must be able to demonstrate the ability to: Explain how infection is spread and measures to manage and monitor infection control Describe potential cause of infection in operating room environment Implement and monitor strategies to address infection control across a work environment Communicate and maintain workplace policies and procedures

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	Implement cross infection and prevention strategies
	Integrate learning from the broader health profession into
	improved work practices
	Provide leadership in the development and communication of
	policies and procedures
Underpinning	Demonstrates knowledge and understanding of:
Knowledge and	How infection is spread
Attitudes	Measures to manage and monitor infection control
	OHS implications of work
	Potential hazards in a health environment
	Processes for managing and developing effective workplace
	policies and procedures relating to infection control
	Time management strategies to set priorities
Underpinning Skills	Skills include the ability to:
Ortaorphining Ortale	Develop, implement and monitor strategies to address infection
	control across a work environment
	Communicate and maintain workplace policies and procedures
	relating to work performance in relation to infection control and
	duty of care, including:
	Helping others achieve planned outcomes
	Managing unsatisfactory performance and use of
	discipline as necessary
	Minimizing disruption to the work environment
	 Safe and competent use of technology
	Develop staff on OHS and hazard identification
	Implement cross infection and prevention strategies
	 Integrate learning from the broader health profession into
	improved work practices
	Manage problems relating to infection control
	Provide leadership in the development and communication of
	policies and procedures
	 Use effective communication skills to ensure application and
	maintenance in the workplace of:
	 Procedures appropriate to the cleaning area and purpose
	 Selection and use of appropriate equipment and chemicals
	for cleaning and sanitizing in the workplace
	 Standard and additional precautions
Pocouross Implication	The following resources MUST be provided.
Resources Implication	Access to real or appropriately simulated situations, including
	work areas, materials and equipment,
	 Documentation and information on workplace practices and
	OHS practices.
	One produces.

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	 Specifications and work instructions Approved assessment tools Certified assessor /Assessor's panel 	
Methods of	Competence may be assessed through:	
Assessment	 Practical assessment by direct observation of tasks through simulation/Role-plays Written exam/test on underpipping knowledge 	
	Written exam/test on underpinning knowledge	
	 Questioning or interview on underpinning knowledge Project-related conditions (real or simulated) and require evidence of process 	
	 Portfolio assessment (e.g. Certificate from training providers or employers) 	
	Assessment methods must confirm the ability to access and correctly interpret and apply the essential underpinning knowledge	
Context of	Competence may be assessed in the work place or in a simulated	
assessment	work place setting. This competence standard could be assessed on its own or in combination with other competences relevant to the job function.	

Occupational Standard: Operating Room Nursing Level V		
Unit Title	Communicate in Complex or Difficult Situations	
Unit Code	HLT ORN5 08 0611	
Unit Descriptor	This unit involves communication where there are special difficulties in conveying or receiving information in the context of providing peri-operative nursing services. This unit includes conveying complex information with patients, family members or significant others, where there is a language, social, cultural or religious barrier or physical handicap and communication in situations where there is an obstructive emotional disturbance.	

Element	Performance Criteria	
1. Convey complex information	1.1 Information is conveyed clearly and accurately.	
	1.2 Recipient's understanding of the information is monitored and the <i>mode of communication</i> is adjusted according to the needs of the situation.	
	1.3 Interaction is conducted consistent with the urgency of the situation presented and in accordance with the standard peri-operative nursing procedure.	
Communicate with allied non-	2.1 Information is conveyed clearly and readily clarified when necessary.	
service personnel	2.2 Ambulance requirements are communicated clearly and in a manner that reflects an appropriate level of authority.	
	2.3 Direction, advice and assistance are sought when required and followed as appropriate to the situation.	
	2.4 <i>Information</i> conveyed is timely and in accordance with the needs of the situation.	
	2.5 Difficulties in written and oral communication are recognized and resolved using the appropriate communication skills and techniques.	
	2.6 Role and authority of allied personnel are clarified and respected.	
3. Overcome barriers to	3.1 Barriers to effective communication are detected by continuous monitoring of the situation and using	

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communication		communication equipment.
	3.2	Situation needs are identified, clarified and confirmed using the appropriate communication skills and techniques.
	3.3	Actions are undertaken in accordance with relevant local ambulance standard operation procedure.
	3.4	Discretion and confidentiality are observed and members of the public are treated with respect at all times.
	3.5	Individual situations/problems are treated in a caring but firm manner combining sensitivity and openness with a confident, reassuring manner combining sensitivity and openness with a confident, reassuring manner.
	3.6	Interaction is conducted in consistent with the urgency of the situation presented and in accordance with the service policy and procedures.
	3.7	Conflict (and potential for conflict) is dealt with in a manner that prevents escalation.

Variables	Range
Modes of	Oral and written communication
communication	Use of interpreters
may include, but	Sign language
are not limited to:	Use of personnel with special communication skills
Written and oral	Avoid unnecessary jargon
communication	Conform with service policy and procedures
should:	Focus on the receiver's needs
	Keep stakeholders informed
Oral	Answering requests and enquiries
communication	Questioning, clarifying and confirming information
may include, but	 Conveying instructions, descriptions and explanations
is not limited to:	Consulting and advising
Written	Reports
communication	Patient care documentation
may include, but	Correspondence
is not limited to:	
Communication	Radio
equipment may	Telephone
include, but is not	Computer
limited to:	• Fax

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	Pager
	Mobile data terminal
Barriers to	Language difficulties
effective	Differing terminology/jargon
communication	Hearing difficulties
may include, but	Speech impediments
are not limited to:	Religious, social or cultural factors
	Emotional state
Complex	Patient condition and implications
information may	Ambulance requirements
include, but is not	Ambulance equipment
limited to:	Incident history
	Emergency procedures
	Human resources requirements

Evidence Guide	
Critical Aspects of Assessment	 Critical aspects of assessment must include: Observation of performance in the work environment or in a simulated work setting Observation must include: Communication under pressure Interpersonal interaction in a variety of complex or difficult work situations Communication relating to standard of OR patient care
Underpinning Knowledge and Attitudes	Essential knowledge required includes: Standard operating room operation procedure Operation of communication equipment Communication systems
Underpinning Skills	 Essential skills required include: Effective communication skill as qualified OR nurse required to fulfill job roles as specified by the organization/service. Acknowledging and responding to a range of views. Written communication skills required to preparing handover reports for receiving agency staff. Interpersonal skills required include: Empathy with patient and relatives, Using sensitivity when dealing with people, An ability to relate to persons from differing cultural, social and religious backgrounds

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	Problem solving skills required include an ability to use tools and techniques to solve problems, analyze information and make decisions that require discretion and confidentiality	
Resource	Resource implications may include:	
Requirements	Access to appropriate workplace or simulation of realistic workplace setting where assessment can be conducted	
	Access to equipment and resources normally used in the workplace	
Method of	Competence may be assessed through:	
Assessment	Interview / Written Test	
	Demonstration / Observation with Oral Questioning	
Context of Assessment	Assessment may occur on the job or in a workplace simulated facility with process equipment, materials and work instructions.	
	Evidence must include observation of performance in the work environment or in a simulated work setting.	

Occupational Standard: Operating Room Nursing Level V			
Unit Title	Develop a Disaster Plan		
Unit Code	HLT ORN5 09 0611		
Unit Descriptor	This unit describes the competencies required to develop in consultation with other agencies and key people, which sets out the roles and responsibilities of workers and others in the community, for responding to a disaster.		

Elements	Perf	ormance Criteria
Liaise with relevant government agencies	1.1	Government policies which affect the organization are identified and documented.
	1.1	Government agencies are consulted with in relation to different roles in the local disaster plan.
2. Identify and liaise with the	1.2	Community organization is identified and an information database is developed.
appropriate community organizations	1.3	Contact is established through a variety of communication strategies.
organizations	1.4	Restrictions to effective liaison are identified, and processes are developed to promote communication with other agencies.
3. Incorporate legislative	3.1	Information on <i>legislative requirements</i> and <i>resources</i> is collected from the key people and organizations.
requirements for disaster planning and relief into a plan	3.2	Roles and responsibilities of other organizations are clarified.
	3.3	Plan is written.
	3.4	A promotions strategy is established and implemented.
Coordinate volunteer support	4.1	Volunteers are sought for disaster plan designated roles, via identified organizations and public processes.
	4.2	Roles and responsibilities are clarified.
	4.3	Team leaders are identified by discussion with organizations.
	4.4	Meetings are held to discuss disaster plan and personnel requirements.

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5. Ensure training for volunteers and	5.1	Training requirements for volunteers and staff are established.	
staff	5.2	Training programs are developed.	
	5.3	Promotion of training is undertaken.	
	5.4	Training schedule is developed and promoted.	
	5.5	Training is provided.	
	5.6	Training is evaluated and modified as required.	
6. Evaluate and modify disaster	6.1	Key people are consulted about the effectiveness of the disaster plan.	
plan	6.2	The disaster plan is adapted to meet the community needs.	
	6.3	The amended disaster plan is distributed to key people.	
	6.4	Additional training is provided as required.	

Variables	Range
Government	State /Territory Health Department
agencies may	Police
include:	Social Security
	Local Government
	Emergency Services
Disasters may	Floods
include:	Cyclones
	Fires
	Earth quakes
	Nuclear accidents
	Riots, raids
	Explosion
Community	Government and non-government agencies
organizations may	Health care service providers
include:	Other service providers
	Trades people
	Community groups who provide care to the community
Legislative	Clinical practice may be governed by Federal, State or
requirements:	Territory legislation, which defines workers' roles and responsibilities.
	Implementation of the competency standards must reflect

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the legislative framework in which a health worker operates. This may reduce the Range of Variables in practice and assessment.
Lack of resources, remote locations and community needs often require health workers to operate in situations which do not constitute "usual practice". Because of this, health workers may need to possess more competencies than described by "usual practice circumstances".
Lack of resources or the environment in which the health worker works does not negate the requirement for the worker to work within a legislative framework, and be enabled by the employer to do so.

Resources may	Premises
include:	Grounds
	Accommodation
	Workplace equipment
	Materials
	Plant vehicles
	Exclusive use
	Occupation
Key people will	Those within and external to organization
include:	Community leaders and representatives
	Agencies /service representatives
	Trade and professional services
A disaster plan(s) is:	 Guidelines and/or plans for responding to various types of disaster, detailing the roles and responsibilities of workers, resource needs and sources and situation management strategies

Evidence Guide			
Critical Aspects of Competence	 Critical aspects for assessment and evidence required to demonstrate this competency unit: Observation of performance in a work context is essential for assessment of this unit Consistency of performance should be demonstrated over the required range of workplace situations and should occur on more than one occasion and be assessed 		

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Underpinning Est Knowledge and Attitudes	guidelines and legislation relating to disaster management Relevant equipment and technology	
•	Local disaster planning processes and networksCommunity networks	
Underpinning Skills	Networking	
Implications sp	For reasons of safety, access to equipment and resources and space, assessment takes place away from the workplace; simulations should be used to represent workplace conditions as closely as possible.	
Methods of Assessment •	Competence may be assessed through: Interview / Written Test Demonstration / Observation with Oral Questioning	
Context of Assessment Bases 50 of 60 Ministry of	 Competence may be assessed in the work place or in a simulated work place setting The workplace is recommended for assessment including by supervisor and peers, by observation and inquiries, and from written and other sources. Off-the-job role plays and exercises may also be used 	

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Occupational Standard: Occupational Standard: Operating Room Nursing Level V			
Unit of competence	Identify and Perform the Fundamental Ethical Standards and Values		
•			
Unit Code	HLT ORN5 10 0611		
Unit Descriptor	This unit describes the skills and knowledge required to		
	implement and monitor compliance with the legal and ethical		
	requirements relevant in the operating room work environment.		

Element	Performance Criteria
Maintain ethical work	1.1 Duty of <i>confidentiality</i> is fulfilled to the client, both at law
practices	and under professional code of ethics.
	1.2 The collection, use and disclosure of client information
	are ensured in consistent with the information privacy principles.
	1.3 The <i>rights of clients</i> are recognized and respected throughout all stages of tests/procedures.
	1.4 The minimum standard of professional conduct is ensured
	that it adheres to relevant health institution code of practice.
	1.5 Ethical issues or breaches of ethical practice are referred to
	management or ethics committees in accordance with the
	organizational policies and procedures.
	1.6 Duty of care in all aspects of work is exercised to ensure client's safety.
	1.7 Client's complaints are handled sensitively and in line with the organizational policies and procedures.
	1.8 All works are performed within the boundaries of
	responsibility, and problems are referred to higher level
	health professional.
	1.9 Work practices are monitored to ensure that they reflect
	principles of ethical practice.
Maintain appropriate	2.1 The nature and requirements of referral and/or request are
documentation	ensured that they are correctly identified.
	2.2 Documentation within clients' medical records is completed
	in accordance with the national legislation, and organization
	policies and procedures.

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	2.3 Reports and documentation are verified/ensured whether they address requirements of legislation, and organization policies and procedures.2.4 Policies and procedures are implemented to safe guard client information from unauthorized access or disclosure.
Maintain compliance	3.1 Fulfillment of statutory obligations and requirements are
with legal requirements	ensured.
	3.2 Consent of client is obtained for each test/procedure, as required.
	3.3 Authorities are notified of client information as required by law.
	3.4 Release of information contained within client records is completed in accordance with the legislation and organizational policies and procedures.
	3.5 Duty of care is met in all aspects of own work role.
	3.6 Clients are provided with access to information about themselves in accordance with legislation or other statutory provisions.
	3.7 The right of every client is considered, so that the clients are treated fairly and equitably.
	3.8 Compliance of duty of care with legal obligations and requirements is monitored.

Variable	Range statement
Confidentiality of client	Verbal
information must includes:	Written i.e. medical records, referral/request
	Video/audio tapes
	Radiographic films and images
	Computer files
Disclosure of client	When a client consents to disclosure
information	When other health care workers need to know information
may include:	to complete appropriate treatment and care
	When disclosure of information is required by law eg some
	infectious diseases, suspected or known child abuse
Client's rights may	Treatment with reasonable care and skill
include:	Right to refuse medical treatment
	Confidentiality of information
	Access to information held about them including medical
	records, registers
	Right not to be discriminated against

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	Right to make a complaint
	 Right to be involved in decisions regarding treatment and
	care
Legal obligations and	 Privacy
requirements may relate	 Anti-Discrimination
to:	 Consent to medical treatment
	Duty of care
	 Release of client information, including medical and other
	clinical records
	Child protection
	 Poisons legislation
	Retention of human tissue
	 Occupational health and safety
	Infection control
	Contractual obligations
	Licensing laws
	 Written
include:	 Verbal
	• Implied
	 Certain infectious diseases
	 Suspected or known child abuse
include:	 If it is deemed to be in the public's best interest
3	 Audits
, ,	 Inspections and reviews
compliance may involve:	Quality Assurance activities

Evidence Guide		
Critical Aspects of	A candidate must be able to demonstrate the ability to:	
Competence	negligence as it applies to care givers	
	Discuss informed consent	
	Describe the importance of patient care documentation	
	List several method of documentation of patient care	
	Identify potential events that could lead to legal action	
Underpinning Knowledge	knowledge and understanding requirements include:	
and Attitudes	Client rights and responsibilities	
	Organizational code of practice where applicable	
	Law of consent to medical treatment	
	Legal and ethical requirements and responsibilities as they	

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	relate to operating room nursing environg	nent role(s)	
	relate to operating room nursing environment role(s)		
	 Organizational policy and procedures for complaints handling 		
	Relevant federal, state, territory and local government legislation affecting role and duties		
Underninning Skills	0131-1-1-1-1-1-1329-0		
Underpinning Skills	Skills include the ability to: Safe manner and as specified by the organization, at a level of skill that includes: Implementing organization policy and procedure manuals and professional code of practice Assessors should look for Communication skills in: Asking questions Clarifying workplace instructions when necessary Listening to and understanding workplace instructions Providing clear information Conduct compliance monitoring activities Demonstrate, model and monitor work activities in compliance with legal and ethical requirements and organization policies and procedures, including: Demonstrating respect for clients' rights Meeting requirements for provision of duty of care Working in accordance with legislation relevant to the workplace Use problem solving skills as required to interpret and apply policy in the workplace, develop procedures and		
Descurses Implication	monitor practices		
Resources Implication Methods of Assessment	 The following resources MUST be provided. Access is required to real or appropriately simulated situations, including work areas, materials and equipment, Documentation and information on workplace practices and OHS practices. Specifications and work instructions Approved assessment tools Certified assessor /Assessor's panel Competence may be assessed through: Practical assessment by direct observation of tasks through simulation/Role-plays Written exam/test on underpinning knowledge 		
	 Questioning or interview on underpinning knowledge Project-related conditions (real or simulated) and requ 		
	evidence of process		
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	Portfolio Assessment (e.g. Certificate from training providers or employers) Assessment methods must confirm the ability to access and correctly interpret and apply the essential underpinning knowledge
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting. This competence standard could be assessed on its own or in combination with other competencies relevant to the job function.

Occupational Standard: Operating Room Nursing Level V		
Unit Title	Manage Quality	
Unit Code	HLT ORN5 11 0611	
Unit Descriptor	This unit specifies the outcomes required to manage quality within projects. It covers determining quality requirements, implementing quality assurance processes, and using review and evaluation to make quality improvements in current and future projects.	

Elements	Performance Criteria	
Determine quality requirements	1.1 Quality objectives, standards and levels are determined with the input from stakeholders and guidance of a higher project authority, to establish the basis for quality outcomes and a quality management plan.	
	1.2 Established <i>quality management methods, techniques</i> and tools are selected and used to determine preferred mix of quality, capability, cost and time.	
	1.3 Quality criteria is identified, agreed with a higher project authority and communicated to stakeholders to ensure the clarity of understanding and achievement of quality and overall project objectives.	
	1.4 Agreed quality requirements are included in the project plan and implemented as basis for the performance measurement.	
2. Implement quality assurance	2.1 Results of project activities and product performance are measured and documented throughout the project life cycle to determine compliance with the agreed quality standards.	
	2.2 Causes of unsatisfactory results are identified in consultation with the client, and appropriate actions are recommended to a higher project authority to enable continuous improvement in quality outcomes.	
	2.3 Inspections of quality processes and <i>quality control</i> results are conducted to determine compliance of quality standards to overall quality objectives.	

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	2.4	A quality management system is maintained to enable effective recording and communication of quality issues and outcomes to a higher project authority and stakeholders.
3. Implement project quality improvements	3.1	Processes are reviewed and agreed, and changes implemented continually throughout the project life cycle to ensure continuous improvement to quality.
	3.2	Project outcomes are reviewed against the performance criteria to determine the effectiveness of quality management processes and procedures.
	3.3	Lessons learned and recommended, and <i>improvements</i> are identified, documented and passed on to a higher project authority for application in future projects

Variable	Range
Quality objectives may include:	 Requirements from the client and other stakeholders Requirements from a higher project authority Negotiated trade-offs between cost, schedule and performance Those quality aspects which may impact on customer satisfaction
quality management plan may include:	 Established processes Authorizations and responsibilities for quality control Quality assurance Continuous improvement
Quality management methods, techniques and tools may include:	 Brainstorming Benchmarking Charting processes Ranking candidates Defining control Undertaking benefit/cost analysis Processes that limit and/or indicate variation Control charts Flowcharts Histograms

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	Pareto chartsScatter gramRun charts
Quality control may include:	 Monitoring conformance with specifications Recommending ways to eliminate causes of unsatisfactory Performance of products or processes Monitoring of regular inspections by internal or external agents
Improvements may include:	 Formal practices, such as total quality management or continuous improvement Improvement by less formal processes which enhance both the product quality and processes of the project, for example client surveys to determine client satisfaction with project team performance

Evidence Guide Critical Aspects of A person who demonstrates competence in this unit must be Competence able to provide evidence that they have taken responsibility for quality management of projects. This will include evidence of managing the work of others within the project team with respect to quality. Products could be used as evidence. Documentation produced in managing projects such as: Lists of quality objectives, standards, levels and measurement criteria • Records of inspections, recommended rectification actions and quality outcomes Management of quality management system and quality management plans Application of quality control, quality assurance and continuous improvement processes Records of quality reviews • Lists of lessons learned and recommended improvements Processes that could be used as evidence include: How quality requirements and outcomes were determined for projects How quality tools were selected for use in projects How team members were managed throughout projects with respect to quality within the project How quality was managed throughout projects How problems and issues with respect to quality and arising during projects were identified and addressed How projects were reviewed with respect to quality management How improvements to quality management of projects have been acted upon Underpinning Broad knowledge and understanding of: Knowledge and • The principles of project quality management and their Attitudes application Acceptance of responsibilities for project quality management · Use of quality management systems and standards • The place of quality management in the context of the project life cycle Appropriate project quality management methodologies; and their capabilities, limitations, applicability and contribution to

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project outcomes

Linguis and a Chille	 Attributes: Analytical Attention to detail Able to maintain an overview Communicative Positive leadership 		
Underpinning Skills	Ability to relate to people from a range of social, cultural and ethnic backgrounds, and physical and mental abilities		
	Project management		
	Quality management		
	Planning and organizing		
	Communication and negotiation		
	Problem-solving		
	Leadership and personnel management		
	Monitoring and review skills		
Resources	The following resources must be provided:		
Implication	Access to workplace documentation		
	Real or simulated workplace		
Methods of	Competence may be assessed through:		
Assessment	Interview/Written Test		
	Observation/Demonstration with Oral Questioning		
Context of	Competence may be assessed in the real workplace or in a		
Assessment	simulated workplace setting		

Occupational Standard: Operating Room Nursing Level V		
Unit Title	Contribute to Policy Development	
Unit Code	HLT ORN5 12 0611	
Unit Descriptor	This unit covers the development and analyzing policies which have impact on the client group and the work of the organization.	

Element	Per	formance Criteria
Review the existing policies	1.1	Relevant organizational and other policies are identified and assessed for their relevance and effectiveness to the organization's objectives.
	1.2	Clients and other stakeholder are consulted about their views on policies.
	1.3	Reviews of policies are documented and presented in a format that is appropriate to the purpose of the review, the context, and the receiver.
2. Contribute to the research for policy advice	2.1	Research and consultation strategies appropriate to the worker's role in the research process are identified planned and implemented within the time frames, resource constraints and agreed processes.
	2.2	Research and consultation outcomes are collated, reported and presented in a format that is appropriate to the research process, the purpose of the research, the context and the receiver.
	2.3	Factors impacting on the quality or outcomes of the research or consultation are identified and incorporated in reports.
Provide briefing materials on policy issues	3.1	Briefing materials are prepared as required in a format that is appropriate to the audience, the purpose and the context.
	3.2	On the worker's and organization's role and expertise are drawn on for briefing materials.
	3.3	Reasoned argument and evidence are incorporated into briefing materials.

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4. Promote informed policy debate	4.1	Strategies to stimulate informed debate appropriate to the worker's role in policy development, community education or client service delivery are identified in consultation with the other workers and management.
	4.2	Strategies to stimulate informed debate are implemented within the time frames, resource allocations and agreed processes.
	4.3	Where necessary, strategies are implemented to translate policy materials into language/s easily understood by clients and other stakeholders.
	4.4	Strategies are developed which enable exchange of views and information between policy initiators, clients and other stakeholders.

Variables	Range	
Research undertaken could be:	SurveyQualitativeQuantitative	
Information gathering and consultation techniques may include:	 Interview structured, semi-structured and unstructured, group and individual Conversation by phone or face to face Observation and listening Collection of materials, e.g. Printed material and videos Attendance at workshops, meetings and forums Questionnaires and other basic survey instruments 	
Strategies to promote informed debate will involve:	 Employing a range of communication styles, modes and media Employing any of the consultation techniques identified in the Range Statement Employing networking strategies 	

Evidence Guide		
Critical Aspects of Competence	 Critical aspects of assessment includes: Application to policies within own organization Application to policies within networks or associations Policies directly related to own work role and areas of 	

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	 expertise Application for target groups relevant to the organization Involvement with stakeholders relevant to the organization and the policy issue under consideration 	
Underpinning Knowledge	 Essential knowledge required includes: Organizational policies impacting on the worker, the organization and its target groups Government and other policies impacting on the issue under consideration, and the organization and its target groups The contexts for policies, people and the organization Research and consultation techniques The limits of the worker's own role and competence and the organization's role 	
Underpinning Skills	 Essential skills required includes: Analysis of evidence and arguments Reasoning, including identification of implications and consequences of particular courses of action Applied consultation and research methodologies Report writing, including translation of complex concepts into simple language or images Public speaking addressing a group Group participation 	
Resource Requirements	For reasons of safety, access to equipment and resources and space, assessment takes place away from the workplace; simulations should be used to represent workplace conditions as closely as possible.	
Method of Assessment	Competence may be assessed through: • Interview / Written Test • Demonstration / Observation with Oral Questioning	
Context of Assessment	This unit is most appropriately assessed in the workplace or in a simulated workplace and under the normal range of workplace conditions.	

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Occupational Standard: Operating Room Nursing Level V		
Unit Title	Facilitate and Capitalize on Change and Innovation	
Unit Code	HLT ORN5 13 0611	
Unit Descriptor	This unit specifies the outcomes required to plan and manage the introduction and facilitation of change; particular emphasis is on the development of creative and flexible approaches, and on managing emerging opportunities and challenges.	

Ele	Elements		formance Criteria
1.	Participate in planning the	1.1	Manager contributes effectively to the organization's planning processes to introduce and facilitate change.
	introduction and facilitation of	1.2	Plans to introduce change are made in consultation with appropriate stakeholders.
	change	1.3	Organization's objectives and plans to introduce change are communicated effectively to individuals and teams.
2.	Develop creative and flexible	2.1	Variety of approaches to manage workplace issues and problems are identified and analyzed.
	approaches and solutions	2.2	Risks are identified and assessed, and action initiated to manage these to achieve a recognized benefit or advantage to the organization.
		2.3	Workplace is managed in a way which promotes the development of innovative approaches and outcomes.
		2.4	Productivity and services, and/or reduce costs are improved Creative and responsive approaches to resource management.
3.	emerging challenges and	3.1	Individuals and teams are supported to respond effectively and efficiently to changes in the organization's goals, plans and priorities.
		3.2	Competencies are developed to handle change efficiently and effectively by coaching and mentoring individuals and teams.
		3.3	Opportunities are identified and taken as appropriate to make adjustments and to respond to the changing needs of customers and the organization.

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3.4	Information needs of individuals and teams are anticipated and facilitated as part of change implementation and management.
3.5	Recommendations for improving the methods and techniques to manage change are identified, evaluated and negotiated with the appropriate individuals and groups.

Variables	Range	
Manager	A person with frontline management roles and responsibilities, regardless of the title of their position	
Appropriate stakeholders may refer to:	 Those individuals and organizations who have a stake in the change and innovation being planned, including: Organization directors and other relevant managers Teams and individual employees who are both directly and indirectly involved in the proposed change Union/employee representatives or groups OHS committees Other people with specialist responsibilities External stakeholders where appropriate - such as clients, suppliers, industry associations, regulatory and licensing agencies 	
Risks may refer to:	 Any event, process or action that may result in goals and objectives of the organization not being met Any adverse impact on individuals or the organization Various risks identified in a risk management process 	
Information needs may include:	 New and emerging workplace issues Implications for current work roles and practices including training and development Changes relative to workplace legislation, such as OHS, workplace data such as productivity, inputs/outputs and future projections Planning documents Reports Market trend data Scenario plans Customer/competitor data 	

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Evidence Guide	
Critical Aspects of Competence	Assessment must show evidence that the candidate: Planning the introduction and facilitation of change Developing creative and flexible approaches and solutions Managing emerging challenges and opportunities
Underpinning Knowledge and Attitudes	Relevant legislation from all levels of government that affects business operation, especially in regard to occupational health and safety and environmental issues, equal opportunity, industrial relations and anti-discrimination
	 The principles and techniques involved in: Change and innovation management Development of strategies and procedures to implement and facilitate change and innovation Use of risk management strategies: identifying hazards, Assessing risks and implementing risk control measures Problem identification and resolution Leadership and mentoring techniques Management of quality customer service delivery Consultation and communication techniques Record keeping and management methods The sources of change and how they impact Factors which lead/cause resistance to change Approaches to managing workplace issues
Underpinning Skills	Demonstrate skills on: Communication skills Planning work Managing risk
Resources Implication	The following resources must be provided: • Workplace or fully equipped assessment location with necessary tools, equipment and consumable materials
Methods of Assessment	Competence may be assessed through: Interview/Written Test Observation/Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting

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Occupational Standard: Operating Room Nursing			
Unit of competence	Develop and implement strategies to enhance client safety		
Unit Code	HLT ORN5 14 0611		
Unit Descriptor	This unit describes the skills and knowledge required to develop and implement communication strategies to enhance the inclusion of clients and careers in planning and delivering health care services and to support honest communication with clients related to risk and adverse events.		

Element	Performance Criteria
1. Promote partnerships between client and service provider	 Strategies are developed for staff to include clients and careers in planning and delivering health care services. Opportunities for staff are identified and supported to involve clients and careers in their care and treatment Staff is assisted and supported to clarify and respect the <i>rights</i> of <i>clients</i> and careers through all stages of tests, procedures and treatments. Staff is assisted and supported to clarify and respect the choices of clients and careers in planning the delivery of health care services. Ways in which clients, careers and the community can contribute to improving health care services are identified. Staff is supported to ensure clients and careers are encouraged to ask questions and provide feedback about the delivery of health care services. Staff is provided with strategies and techniques to ensure clients and careers are effectively educated about their condition, treatments and available health care services. Staff is provided with the appropriate training and resources to support the provision of culturally and linguistically appropriate services. Environments and structures are created to support optimal client and community involvement in health service planning and delivery.

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2. Enhance client	2.1 Clients and careers are provided with quality information related
understanding of risk	to risks involved, their health, proposed treatments and ongoing
3	service delivery.
	2.2 Clients are supported as required to make informed decisions
	about proposed treatments and ongoing service delivery.
	2.3 Provision of information about the beneficial and harmful effects
	of care and treatments is supported according to the individual
	circumstances and priorities.
	2.4 Staff understanding is ensured that the importance of obtaining
	consent from both ethical and risk management perspectives.
3. Manage	3.1 Clear processes are established for managing adverse events
communication related	and near misses within the scope of work role.
to adverse events	3.2 Open disclosure guidelines are developed based on the National
	Open Disclosure Standard.
	3.3 Staff knowledge of the open disclosure guidelines and how they
	apply to their work role is ensured.
	3.4 Staff is supported to apply open disclosure guidelines when
	clients suffer adverse events and/or near misses.
	3.5 Clients and careers are supplied with information about the
	available support services.
	3.6 Emotional and trauma support services are provided to clients,
	careers and staff who have been involved in an adverse event or
	near miss.
	3.7 Information about learning from adverse events and near misses
	throughout the organization is disseminated.
	3.8 Community awareness of the occurrence of adverse events is
	encouraged to enhance client involvement in health care
	services.
4. Evaluate the	4.1 Regular organization self-assessments in relation to cultural and
effectiveness of client's	linguistic competence are conducted.
safety strategies	4.2 The effectiveness of strategies is evaluated to involve clients and
	careers in planning the delivery of health care services.
	4.3 The effectiveness of strategies is evaluated to prevent, manage
	and communicate adverse events and near misses.
	4.4 Client feedback is sought on an ongoing basis and incorporated
	into the evaluation strategies.
	4.5 Opportunities are identified for improvements in practices and
	processes impacting client's safety.
	4.6 Feedback and recognition is provided to the staff to establish and
	maintain behavior and attitudes that support and enhance
	client's safety.

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Variable	Range statement
Client's rights may	Treatment with reasonable care and skill
include:	Right to refuse medical treatment
	Confidentiality of information
	Access to information held about them including medical
	records, registers
	Right not to be discriminated against
	Right to make a complaint
	Right to be involved in decisions regarding treatment and care
Legal obligations and	Privacy
requirements may relate	Consent to medical treatment
to:	Duty of care
	Release of patient information, including medical and other
	clinical records
	Coroners Act
	Child protection
	Industrial relations
	Trade practices
	Poisons legislation
	Retention of human tissue
	Equal Employment Opportunity
	Occupational health and safety
	Infection control
	Contractual obligations
	Licensing laws
Consent of client may	Written
include:	Verbal
	Implied
Available support	Emotional support
services may include:	Advocacy
	Complaint information

Evidence Guide	
Critical Aspects of Competence	 A candidate must be able to demonstrate the ability to: Explain effective methods for educating clients about their conditions Explain how to apply decision support service models to accommodate decisions based on individual preferences or cultural and religious beliefs

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	Explain own to evaluate the beneficial and harmful effects of
	care and treatments
	Evaluate effectiveness of client safety strategies
	Manage communication relating to adverse events
	Enhance client understanding of risk
	Promote partnerships between client and service provider
Underpinning	Demonstrates knowledge and understanding of:
Knowledge and Attitudes	Effective methods for educating clients about their conditions
	How client decisions are influenced by the way risk information
	is presented
	How clients can be involved in educating health care providers
	How to apply decision support service models to accommodate
	decisions based on
	individual preferences or cultural and religious beliefs
	How to engage consumers, clients and careers at every level of
	health care service delivery and involve them in health
	improvement activities
	How to evaluate the beneficial and harmful effects of care and
	treatments
	Key principles underpinning partnerships with consumers, clients
	and careers
	Models and characteristics of treatment decision-making
	National Open Disclosure Standard
	Relative effectiveness of methods for communicating risk
	information to clients and careers
	Role and responsibilities of the organization in open disclosure
	Role of clinical risk management and quality improvement
	processes in open disclosure
Underpinning Skills	Skills include the ability to:
	Evaluate effectiveness of client safety strategies
	Manage communication relating to adverse events
	Enhance client understanding of risk
	Promote partnerships between client and service provider
	Actively seek suggestions from clients and careers on
	improvements to health care
	Develop a variety of methods to foster routine collaboration
	between health care providers and their clients and careers
	Establish clear processes for managing adverse events and
	near misses in their organization
	Foster community awareness of the role clients and the
	community can play in improving health care and making the

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	health care system safeIncorporate principles of open disclosure into organization
	guidelines
	Integrate risk information into client information materials
	Provide guidance and coaching to clients in decision-making,
	communicating with others, accessing support and handling pressure
	 Provide reports to staff about the importance of engaging clients
	and careers in health care delivery
	Provide training to staff in the appropriate use of decision aids
	Promote opportunities to address waste minimization,
	environmental responsibility and sustainable practice issues,
	including practices to ensure efficient use of resources
Resources Implication	The following resources MUST be provided.
	Access is required to real or appropriately simulated situations,
	including work areas, materials and equipment,
	Documentation and information on workplace practices and
	OHS practices.
	Specifications and work instructions
	Approved assessment tools
	Certified assessor /Assessor's panel
Methods of Assessment	Competence may be assessed through:
	 Practical assessment by direct observation of tasks through simulation/Role-plays
	Written exam/test on underpinning knowledge
	Questioning or interview on underpinning knowledge
	Project-related conditions (real or simulated) and require
	evidence of process
	Portfolio Assessment (e.g. Certificate from training providers
	or employers)
	Assessment methods must confirm the ability to access and
	correctly interpret and apply the essential underpinning knowledge
Context of Assessment	Competence may be assessed in the work place or in a simulated
	work place setting. This competence standard could be assessed
	on its own or in combination with other competencies relevant to the
	job function.
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Occupational Standard: Operating Room Nursing Level V			
Unit of competence	Maintain an effective health work environment		
Unit Code	HLT ORN5 15 0611		
Unit Descriptor	This unit of competence describes the skills and knowledge required to maintain an effective work environment in a health setting by monitoring, coordinating and promoting the implementation of ethical, safe and effective work practices in line with the established work requirements.		

Element	Performance Criteria
Promote ethical work practices	 1.1 Decision-making is monitored to ensure the ethical guidelines are followed and underlying ethical complexity is recognized. 1.2 Understanding and compliance with the principles of duty of care and legal responsibilities is ensured in all works undertaken. 1.3 Ensure appropriate action is taken to address any breach or non adherence to the standard procedures or adverse event. 1.4 Work practices are monitored to ensure the confidentiality of any client matter in line with the <i>organizational policy and</i>
	procedure.
	 1.5 Respect for rights and responsibilities of others is promoted through considered application of work practices. 1.6 Knowledge and understanding of employee and employer rights and responsibilities are applied and promoted in all work practices.
	1.7 Potential conflict of interest in the workplace is identified, and action is taken to avoid and/or address.
2. Support the culture of effective communication	 2.1 Communication issues in the workplace are monitored and addressed. 2.2 Oral and written communication in the workplace is monitored to ensure the confidentiality of client and staff matters. 2.3 Workplace communication is monitored to support the accuracy and understanding of information provided and received. 2.4 Recognition of individual and cultural differences in the workplace is promoted and any adjustments to communication needed are supported to facilitate the achievement of the identified outcomes.

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	2.5 A client-centered approach to health care is promoted and supported throughout interpersonal communication with clients and colleagues.2.6 Interpersonal differences in the workplace are promoted and assisted with the resolution of conflict.
3. Maintain positive	3.1 Work practices are monitored to ensure they contribute to
approach to	maintain an effective and client-centered approach to health.
health in the workplace	3.2 Implementation of work practices is monitored to ensure clients are included in shared decision making as partners in
'	health care.
	3.3 A workplace culture of promoting good health is supported and maintained by sharing health information.
	3.4 Workplace focus on preventing ill health and minimizing risk
	3.5 Workplace focus on processes and procedures is monitored
	and maintained to manage stress and prevent fatigue
4. Monitor	4.1 The implementation of organization policies and procedures
professional work	relating to awards, standards and legislative requirements of
standards	staff is monitored.
	4.2 Areas for <i>improving work practices</i> are identified and
	supported the implementation in line with the organizational
	policies and procedures.
	4.3 Compliance with relevant accreditation standards applying to
	work undertaken is monitored, and issues are addressed.
	4.4 Staff understanding and focus on achieving organization goals
	and objectives in work undertaken is monitored.
	4.5 Staff efforts are monitored and supported to respond positively to improve work practices and procedures.
	4.6 Issues requiring mandatory notification are identified and
	reported appropriately.
5. Work in the health	5.1 Effective relationships with workers from different sectors and
industry context	levels of the industry are established in line with the work role and requirements.
	5.2 Knowledge of the roles and functions of various health care
	structures, organizations and systems are applied.
	5.3 Knowledge of current issues influencing the health care
	system including health issues is maintained.
6. Take	6.1 Own skills/knowledge is monitored in relation to the ongoing
opportunities to	changing work requirements.
develop their	6.2 Areas for personal development are identified in line with the
own competence	health industry developments, organizational requirements and
	personal interest.
	6.3 Initiative is taken to access and/or create development opportunities to support organizational need and personal
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career deve	lopmen	t.			
6.4 Available	formal	and	informal	skill/knowledge	development
and mainter	nance a	ctiviti	es are un	dertaken.	

Variable	Range statement
Requirements of own	Level of responsibility
work role may	Organization guidelines
include:	Individual awards and benchmarks
	Legislation relevant to work area
	Accreditation standards
Organization policy	Storage of records
on confidentiality	Destruction of records
may relate to:	Access to records
	Release of information
	Verbal and written communication
Organization	Federal legislation
procedures, policies,	Quality management policy and practice
awards, standards	Current Ethiopian Standards
and legislation may	Aged care accreditation standards
include:	Accreditation and service provision standards of other relevant
	industry organizations
	Relevant health regulations and guidelines, policies and
	procedures, including child protection
Communication	Active listening
strategies may	Appropriate language
include:	Appropriate communication aids
	Appropriate modes of communication
	Appropriate demeanor and body language
	Appropriate tone and presentation
	Observation
	Questioning, clarifying, advising
	Providing appropriate and accurate information
Promoting positive	Acknowledging and greeting courteously
client relationship	Identifying client needs and attending to them in a timely
may include:	manner
	Handling complaints sensitively, courteously and as per practice
	protocols
	Demonstrating respect for clients' time
A client-centered	Putting clients and careers at the centre of service delivery
approach to health	Including clients in decision-making relating to their health care

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includes:	 Involving clients in discussions about service delivery options and issues Obtaining client consent to examine, treat or work with them Effective customer service
Employee rights and responsibilities may relate to:	 Duty of care responsibilities Leave entitlements Attendance requirements Obeying lawful orders Confidentiality and privacy of organization, client and colleague information Adherence to OHS Protection from discrimination and sexual harassment in the workplace The right to union representation
Issues requiring mandatory notification may include: Improved work practices may relate, for example to:	 Protection of children and others identified to be at risk Issues defined by jurisdictional legislation and/or regulatory requirements Issues specifically identified by under organization policies Enhancing outcomes for clients Enhancing sustainability of work, such as efficient and effective work practices in relation to: Use of power Use of resources, including for administration purposes
Identifying and implementing improved work practices may include:	 Waste management and recycling practices Enhancing safety of staff and client Reporting and implementing suggested improvements Seeking and addressing customer feedback Monitoring tasks Responding to surveys and questionnaires Assessing/observing/measuring environmental factors Checking equipment
Employer rights and responsibilities may relate to:	 Legislative requirements for employee dismissal i.e. Workplace Relations Act Legislative requirements to provide a safe work environment free from discrimination and sexual harassment Enterprise workplace agreements
Designated knowledge/skill development may relate to:	 Hazard control OHS Manual handling First Aid

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- Cultural awareness
- Infection control
- Cardiopulmonary resuscitation emergency response and notification protocols
- Fire emergency response procedures for notification and containment of fire, use of firefighting equipment and fire safety procedures
- Security procedures
- Quality improvement policy and practice
- Discrimination, harassment and bullying in the workplace
- Formal and informal resolution of grievances
- Waste management
- Customer service
- Communication, conflict resolution
- Others

Evidence Guide	Evidence Guide					
Critical Aspects of Competence	 A candidate must be able to demonstrate the ability to: Explain duty of care, confidentiality of information and ethical decision-making Explain and apply principles underpinning client-centered health care and client safety Describe role, function and objectives of the organization, and relevance to specific workplace requirements Explain relevant organization procedures, policies, awards, standards and legislation and their application in the workplace Analyze implementation of workplace procedures and their outcomes to identify areas for improvement Apply high level decision-making and problem solving skills as required to monitor decision-making processes and provide constructive input to assist others Create and promote opportunities to enhance sustainability in the workplace Apply high level communication skills as required by specific work 					
Underpinning Knowledge and Attitudes	 Demonstrates knowledge and understanding of: Details of accreditation processes and quality improvement practices Implications of relevant legislation, including: ➤ Access and equity 					

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- > Anti-discrimination
- > Infection control
- > OHS
- Privacy
- Meaning of duty of care, confidentiality of information and ethical decision-making in relation to own and others' work duties and responsibilities; what constitutes a breach of these and potential ramifications of such breaches
- Principles underpinning client-centered health care
- Principles of client safety
- Organization procedures relating to:
 - > Emergency response
 - > Fire safety
 - ➤ Safe disposal of goods/waste
 - > Security
 - ➤ Sustainability in the workplace, including environmental, economic, workforce and social sustainability
- Role, function and objectives of the organization, and relevance to specific workplace requirements
- Terms and conditions of employment for staff members
- Understanding of relevant organization procedures, policies, awards, standards and legislation and their application in the workplace

Underpinning Skills	Skills include the ability to:
Origorphining Citing	Apply knowledge of the ramifications of breaches of duty of care,
	confidentiality, ethical guidelines and other relevant policies and
	legislation
	Apply understanding of good personal hygiene and risk
	associated with poor hygiene
	Identify own responsibilities within the workplace
	Analyze implementation of workplace procedures and their
	outcomes to identify areas for improvement
	Apply functional literacy skills needed for written and oral
	information about workplace requirements
	Apply high level decision-making and problem solving skills as
	required to monitor decision-making processes and provide
	constructive input to assist others
	 Create and promote opportunities to enhance sustainability in the workplace
	 Use high level communication skills as required by specific work
	role, including:
	➤ Interpreting and implementing complex verbal and/or written
	instructions
	Providing information and ensuring understanding
	Reporting incidents in line with organization requirements
	Seeking clarification of information provided by others
Resources	The following resources MUST be provided.
Implication	Access to real or appropriately simulated situations, including
	work areas, materials and equipment,
	Documentation and information on workplace practices and
	OHS practices.
	Specifications and work instructions
	Approved assessment tools
BA (I I C	Certified assessor /Assessor's panel
Methods of	Competence may be assessed through:
Assessment	Practical assessment by direct observation of tasks through
	simulation/Role-plays
	Written exam/test on underpinning knowledge
	Questioning or interview on underpinning knowledge Project related conditions (real or simulated) and require
	 Project-related conditions (real or simulated) and require evidence of process
	 Portfolio Assessment (e.g. Certificate from training providers or
	employers)
	Assessment methods must confirm the ability to access and correctly
	interpret and apply the essential underpinning knowledge
	mining more specifical and specifica

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Context of	Competence may be assessed in the work place or in a simulated
Assessment	work place setting. This competence standard could be assessed on
	its own or in combination with other competencies relevant to the job
	function.

Occupational Standard: Operating Room Nursing Level V			
Unit Title	Develop and Refine Systems for Continuous Improvement in Operations		
Unit Code	HLT ORN5 16 1012		
Unit Descriptor	This unit of competency covers the skills, knowledge and processes required to ensure that continuous improvement systems do not stultify and continue to improve along with other operational systems in an organization. This unit is about improving the process yield/unit of effort or cost, reducing process variation and increasing process reliability, upgrading, enhancing or refining process outputs, and includes developing a culture of reviewing and sustaining change ensuring improvements are maintained and built on.		

Elements	Per	Performance Criteria		
Establish parameters of	1.1	Describe <i>organization systems</i> that impact that impac	act on	
current internal improvement	1.2	Identify current relevant metrics and their	rvalues	
systems	1.3	Check that metrics are collected for all imp	provements	
	1.4	Determine yield of current improvement	t processes	
	1.5	Review results of improvements		
Distinguish breakthrough	2.1	Identify all <i>improvements</i> which have occargeed period of time	curred over an	
improvement processes	2.2	Distinguish between <i>breakthrough impro</i> continuous improvements	ovements and	
	2.3	Determine the timing of breakthrough improcesses	rovement	
	2.4	Analyze factors controlling the <i>timing</i> and breakthrough improvements	selection of	
	2.5	Analyze <i>continuous improvements</i> to id where breakthrough improvements were r	•	
	2.6	Validate findings with process/system owr required approvals	ers and obtain	
	2.7	Improve timing/selection of breakthrough i	mprovements	
	2.8	Improve other factors limiting the gains fro breakthrough improvements	m	
3. Develop continuous improvement	3.1	3.1 Check that levels of delegated authority and responsibility are appropriate for continuous improvement from the shop floor		
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	practice	3.2		all personnel have appropriate cap ous improvement processes	abilities for
		3.3		personnel and systems recognize prough improvement projects	ootential
		3.4		sufficient resources are available for nuous and breakthrough improvem	
		3.5		that relevant information flows from s to all required areas and stakehol	•
		3.6		data collection and metrics analysis s which result from improvement ac	
		3.7	Check to	that improvement changes are stan ed	dardized and
		3.8	Check improve	review processes for routine continuements	uous
		3.9	Remove	e or change factors limiting gains from ements	om
		3.10	•	systems to ensure appropriate posserred to other improvement process	•
		3.11	Instituti	onalize breakthrough	
4.	Establish parameters of	4.1	Review improve	value stream systems that impact	on
	current external improvement system	4.2	method	procedures for deciding improvement ologies Identify current relevant me as appropriate	
		4.3	Determ	ine yield of current improvement pro	ocesses
		4.4	Review	results of improvements	
5.	Explore opportunities for	5.1	Review membe	mechanisms for consultation with vers	/alue stream
	further development of value stream	5.2	Develop solving	o mechanisms for further improving	joint problem
	improvement processes	5.3		o mechanisms for increased sharing ational knowledge	g of
		5.4		support and necessary authorizatios/system owners	ns from
		5.5	Capture	e and standardize improvements	
		5.6	Improve improve	e factors limiting gains from continue	ous
6.	Review systems for compatibility	6.1		all systems which impact or are <i>im</i> rements and the improvement syste	
	with	6.2	Analyze	e relationships between improveme	nt systems
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improvement	and other	relevant systems
strategy	6.3 Analyze pr systems	ractices caused by and results from the
		changes to the systems to improve the from improvement systems
	6.5 Obtain ned	cessary approvals to implement changes
	6.6 Monitor the	e implementation of the changes

Variable	Range
Competitive systems and practices	Competitive systems and practices may include, but are not limited to: Iean operations agile operations preventative and predictive maintenance approaches monitoring and data gathering systems, such as Systems Control and Data Acquisition (SCADA) software, Enterprise Resource Planning (ERP) systems, Materials Resource Planning (MRP) and proprietary systems statistical process control systems, including six sigma and three sigma JIT, kanban and other pull-related operations control systems supply, value, and demand chain monitoring and analysis SS continuous improvement (kaizen) breakthrough improvement (kaizen blitz) cause/effect diagrams overall equipment effectiveness (OEE) takt time process mapping problem solving run charts standard procedures current reality tree Competitive systems and practices should be interpreted so as to take into account: stage of implementation of competitive systems and practices the size of the enterprise the work organization, culture, regulatory environment and the industry sector
Code of practice and standards	Where reference is made to industry codes of practice, and/or Ethiopian/international standards, the latest version must be used

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	Organization avatama may include:		
Organization	Organization systems may include:		
systems	problem recognition and solving		
	operational/process improvement		
	improvement projects		
	product/process design and development		
	processes for making incremental improvements		
Relevant metrics	Relevant metrics include all those measures which might be		
	used to determine the performance of the improvement system		
	and may include:		
	hurdle rates for new investments		
	KPIs for existing processes		
	quality statistics		
	delivery timing and quantity statistics		
	process/equipment reliability ('uptime')		
	incident and non-conformance reports		
	complaints, returns and rejects		
Process	Improvement process yield may be regarded as:		
improvement yield	the benefit achieved for the effort invested		
Breakthrough	Breakthrough improvements include:		
improvements	those which result from a kaizen blitz or other improvement		
	project or event and are a subset of all improvements		
Timing of	Timing of breakthrough improvements includes:		
breakthrough	frequency (which should be maximized) and duration		
improvements	(which should be minimized) of events/projects		
Continuous	Continuous improvement is part of normal work and does not		
improvement	require a special event to occur (although may still require		
Improvement	authorizations) and contrasts with breakthrough		
	improvement/kaizen blitz which occurs by way of an event or		
	project		
Resources for	Resources for improvements include:		
improvement	improvement budget		
	guidelines for trialing of possible improvements		
	 mechanism for approvals for possible improvements 		
	 business case guidelines for proposed improvements 		
	indicators of success of proposed improvement		
	mechanisms for tracking and evaluation of changes		
	forum for the open discussion of the results of the		
	implementation		
	mechanisms for the examination of the improvement for		
	additional improvements		
	organization systems to sustain beneficial changes		
Capturing value	Capturing value stream improvements includes:		
stream	revised contractual arrangements		
improvements	revised specifications		
-	signed agreements		
	other documented arrangements which formalize the		
1			
	raised base line		

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Systems impacting	Systems which impact/are impacted on improvements and the	
improvements	improvement system include:	
	• office	
	purchasing	
	rewards (individual or team at all levels)	
	• sales	
	marketing	
	maintenance	
	process/product	
	transport and logistics	
Organizational	Organizational knowledge should:	
knowledge	be able to be quantified or otherwise modified to make its	
	outcomes measurable or observable	
	be able to be expressed in an accessible and distributable	
	form appropriate to the organization operations and stakeholders	
Improvements	Improvements may:	
	be to process, plant, procedures or practice	
	include changes to ensure positive benefits to	
	stakeholders are maintained	
Manager	Manager may include:	
	any person who may have either a permanent or an ad	
	hoc role in facilitating the function of multiple teams in a	
	workplace, departments or entire organizations	

Evidence Guide				
Critical Aspe Competence		 A person who demonstrates competency in this unit must be able to provide evidence of the ability to: critically review current continuous improvement processes establish ongoing review of continuous improvement processes implement improvements in the practice of continuous improvement better align internal and external systems gather data through interviews with stakeholders review existing data obtain additional data through a variety of techniques communicate and negotiate at all levels within the organization 		
 Knowledge and Attitudes value street 5S Just in Tiell mistake point 		competitivalue stre5SJust in Ti	proofing	
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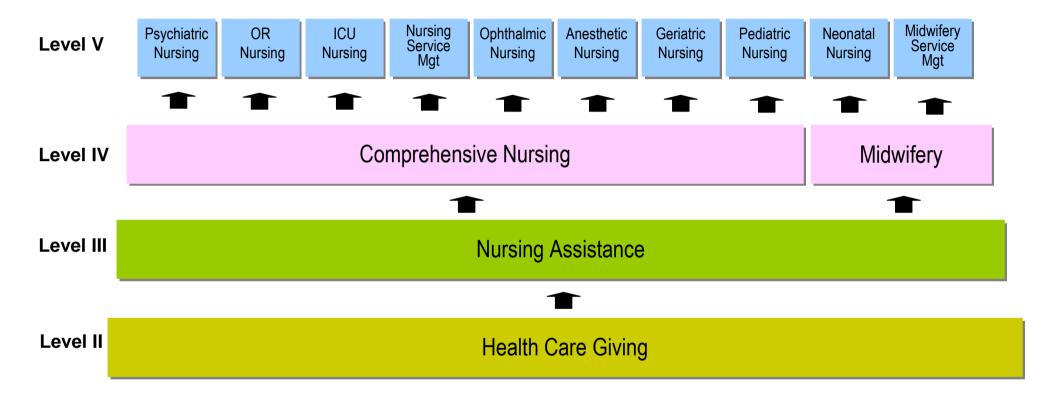
 establishing customer pull kaizen and kaizen blitz setting of KPIs/metrics identification and elimination of waste (muda) continuous improvement processes including implementation, monitoring and evaluation strategies for a whole organization and its value stream • difference between breakthrough improvement and continuous improvement organizational goals, processes and structure approval processes within organization cost/benefit analysis methods methods of determining the impact of a change advantages and disadvantages of communication media, methods and formats for different messages and audiences customer perception of value define, measure, analyze, improve, and control and sustain (DMAIC) process Demonstrates skills to: Underpinning Skills undertaking self-directed problem solving and decisionmaking on issues of a broad and/or highly specialized nature and in highly varied and/or highly specialized contexts communicating at all levels in the organization and value stream and to audiences of different levels of literacy and numeracy analyzing current state/situation of the organization and value stream determining and implementing the most appropriate method for capturing value stream improvements collecting and interpreting data and qualitative information from a variety of sources · analyzing individually and collectively the implementation of competitive systems and practices tools in the organization and determining strategies for improved implementation relating implementation and use of competitive systems and practices and continuous improvement to customer benefit solving highly varied and highly specialized problems related to competitive systems and practices implementation and continuous improvement to root cause • negotiating with stakeholders, where required, to obtain information required for implementation and refinement of continuous improvements, including management, unions, value stream members, employees and members of the community reviewing relevant metrics, including all those measures which might be used to determine the performance of the improvement system, including:

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Resources Implication	 key performance indicators (KPIs) for existing processes quality statistics delivery timing and quantity statistics process/equipment reliability ('uptime') incident and non-conformance reports implementing continuous improvement to support systems and areas, including maintenance, office, training and human resources Access may be required to: workplace procedures and plans relevant to work area specifications and documentation relating to planned, currently being implemented, or implemented changes to work processes and procedures relevant to the assessee documentation and information in relation to production, waste, overheads and hazard control/management reports from supervisors/managers case studies and scenarios to assess responses to contingencies 	
Methods of Assessment	Competence in this unit may be assessed by using a combination of the following to generate evidence: • demonstration in the workplace • suitable simulation • oral or written questioning to assess knowledge of principles and techniques associated with change management In all cases it is expected that practical assessment will be combined with targeted questioning to assess underpinning knowledge	
Context of Assessment	Assessment of performance must be undertaken in a workplace using or implementing one or more competitive systems and practices.	

Sector: Health

Sub-Sector: Nursing Care



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